

OPTIONS EVALUATION REPORT (OER)



Line 99B - Refurb

OER- N2603 revision 1.0

Ellipse project no(s):

TRIM file: [TRIM No]

Project reason: Reliability - To meet overall network reliability requirements

Project category: Prescribed - Replacement

Approvals

Author	Zaeem Khan	Transmission Lines & Cables Asset Analyst
Endorsed	Charles Kurniawan	Transmission Lines and Cables Asset Manager
	Debashis Dutta	Asset Analytics and Insights Manager
Approved	Andrew McAlpine	A/Head of Asset Management
Date submitted for approval	13 November 2021	

Change history

Revision	Date	Amendment
0	05/10/2021	Initial Issue
1	13/11/2021	Minor Formatting

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Executive summary

Line 99B is a 132 kV transmission line between Jindera 330 kV and Albury 132 kV substations. Commissioned in 1979, it has a route length of 18 km and spread over 93 structures, 90 of which are wood pole structures. The line is high capacity, strung with Olive ACSR conductor to a 120°C maximum operating temperature.

Detailed analysis of asset condition information has identified several condition issues on the line which require refurbishment to address asset health and maintain appropriate risk levels across the network. There are 16 wood pole structures that will require to be replaced by 2028.

Flying angle and tension structures for certain types have the insulators connected to the pole via eyebolts. Where timber is defective, these bolts are known to “pull through” the pole causing a conductor drop. There are 10 structures on Line 99B which are impacted, and the eyebolts are to be replaced with pole bands.

Across the remaining structures on Line 99B, detail condition analysis indicate a relatively good condition outlook, and as the remaining wood poles may have an extended life remaining before they are deemed unserviceable, only targeted replacement is proposed as part of the refurbishment option.

The main drivers of the need to remediate these issues are:

- > Manage network safety risk levels “As-Low-As Reasonably-Practicable” in accordance with the regulation obligations and TransGrid’s business risk appetite. Under the Electricity Supply (Safety and Network Management) Regulation 2014 Section 5 ‘A network operator must take all reasonable steps to ensure that the design, construction, commissioning, operation and decommissioning of its network (or any part of its network) is safe’; and
- > Provide economic benefit to consumers through reduction in safety and bushfire risks.

The assessment of the options considered to address the need/opportunity appears in Table 1.

Table 1 - Evaluated options

Option	Description	Direct capital cost (\$m)	Network and corporate overheads (\$m)	Total capital cost ¹ (\$m)	Weighted NPV (\$m)	Rank
Option A	Replace wood pole structures exhibiting deterioration with steel or concrete pole structures. Replace eyebolts on structures with pole bands.	2.98	0.28	3.26	19.60	1

The preferred option is Option A, as it has a positive weighted NPV result and is technically and commercially feasible option which was considered. It is therefore recommended that Option A be scoped in detail and progressed from DG1 to DG2.² In consideration of the delivery requirements and the economic benefit NPV analysis for the need, its optimal timing is 2024/2025.

¹ Total capital cost is the sum of the direct capital cost and network and corporate overheads. Total capital cost is used in this OER for all analysis.

² DG stands for ‘decision gate’ that forms a part of TransGrids investment decision process.

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1. Need/opportunity

Line 99B, between Jindera 330 kV and Albury 132 kV substations, is a single circuit line with a route length of 18 km and spread over 93 structures, 90 of which are wood pole structures. It is high capacity, strung with Olive ACSR conductor to a 120°C maximum operating temperature. The line has widespread condition issues on various line components, all of which increase the probability of asset failure. These issues present a bushfire and safety risk which TransGrid is obligated to manage.

Detailed analysis of asset condition information has identified that 9 structures are currently having deteriorating condition issues. A further 7 structures will have decayed to the point of requiring replacement by 2028, based on the average defect rates of structures assessed to require additional monitoring due to their condition (also known as “conditionally serviceable”) over the past 10 years on this line. It is therefore expected that a total of 16 wood pole structures on the line will require replacement by 2028, or 18% of the wood poles on the line.

Across the remaining structures on Line 99B, detail condition analysis indicate a relatively good condition outlook, and as the remaining wood poles may have an extended life remaining before they are deemed unserviceable, only targeted replacement is proposed as part of the refurbishment option.

Flying angle and tension structures for certain types have the insulators connected to the pole via eyebolts. Where timber is defective, these bolts are known to “pull through” the pole causing a conductor drop. There are 10 structures on Line 99B which are impacted, and the eyebolts are to be replaced with pole bands.

There is a need to remediate condition issues in order to:

- > Manage network safety risk levels “As-Low-As Reasonably-Practicable in accordance with the regulation obligations and TransGrid’s business risk appetite. Under the Electricity Supply (Safety and Network Management) Regulation 2014 Section 5 ‘A network operator must take all reasonable steps to ensure that the design, construction, commissioning, operation and decommissioning of its network (or any part of its network) is safe.’
- > Provide economic benefit to the consumers through safety and bushfire risks reductions. The direct impact of asset failure can result in a conductor drop event with potential fire ignition and/or safety hazard consequences to the general public, as evaluated in the associated modelling.

If the condition issues on the line are not addressed in sufficient time, then the asset will operate with increasing risk of failure as it continues to deteriorate. The level of reactive corrective maintenance needed to keep the line operating within required standards may also increase, particularly when asset failures ultimately occur.

Consequently, the proposed project has an economic benefits need, and addressed this need will provide avoidable cost savings from unserved energy penalties, reduced in bushfire and safety risk, and maintenance costs that would otherwise occur without refurbishment.

2. Related needs/opportunities

- > Nil.

3. Options

The base case for this assessment is a ‘do nothing’ scenario, where the assets are left in service until they fail and require replacement. In addition to the base case, one remediation option has been considered. The Option A involves a targeted program to replace wood poles structures and address other components which have experienced the greatest deterioration.

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3.1 Base case

It is noted that a 'run to fail' scenario, where the issues are addressed through increased asset monitoring and preventative maintenance tasks, is not a valid base case for this Need. The condition issues on the asset have already been identified through maintenance inspections, and increasing the frequency of inspections to monitor the condition issues will not necessarily address them.

The base case will instead be defined as a 'do nothing' scenario, where the assets are left in service until they fail and require replacement. The replacement cost has been captured in the NPV assessment under financial risk cost.

3.2 Options evaluated

Option A — Replace wood pole structures exhibiting deterioration with steel or concrete pole structures. Replace eyebolts on structures with pole bands. [\[NOSA N2603, OFS N2603A\]](#)

There are 16 wood pole structures to be replaced under this option.

It is estimated that this option would cost \$3.26 million ± 25% (\$2020-21). This option is expected to be completed within the 2024 – 2028 regulatory period, and within 23 months following DG1.

3.3 Options considered and not progressed

The following options were considered but not progressed:

Table 2 Options considered but not progressed

Option	Reason for not progressing
Increased inspections	The condition issues have already been identified and cannot be rectified through increased inspections, and therefore is not technically feasible.
Elimination of all associated risk	This can only be achieved through retirement and decommissioning of the associated assets which is not technically feasible.
New transmission line	Due to significant costs of this option, a new single circuit 132 kV transmission line is not considered commercially feasible.
Non-network solutions	TransGrid does not consider non-network options to be commercially and technically feasible to assist with meeting the identified need, as non-network options will not mitigate the environment (bushfire) and safety posed as a result of corrosion-related asset deterioration.

4. Evaluation

4.1 Commercial evaluation methodology

The economic assessment undertaken for this project includes three scenarios that reflect a central set assumptions based on current information that is most likely to eventuate (central scenario), a set of assumptions that give rise to a lower bound for net benefits (lower bound scenario), and a set of assumptions that give rise to an upper bound on benefits (higher bound scenario).

Assumptions for each scenario are set out in the table below.

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Table 3 Scenarios

Parameter	Central scenario	Lower bound scenario	Higher bound scenario
Discount rate	4.8%	7.37%	2.23%
Capital cost	100%	125%	75%
Risk cost benefit	100%	75%	125%
Scenario weighting	50%	25%	25%

Parameters used in this commercial evaluation are set out in the table below

Table 4 Parameters used in the NPV evaluation

Parameter	Parameter Description	Value used for this evaluation
Discount year	Year that dollar values are discounted to	2020/2021
Base year	The year that dollar value outputs are expressed in real terms	2020/2021
Period of analysis	Number of years included in economic analysis with remaining capital value included as terminal value at the end of the analysis period.	25 years
Expected asset life	Period of depreciation of the asset	50 years
ALARP disproportionality	Multiplier of the environmental and safety related risk cost included in NPV analysis to demonstrate implementation of obligation to reduce to ALARP.	Refer to section 4.3 for details.

The capex figures in this OER do not include any real cost escalation.

4.2 Commercial evaluation results

The commercial evaluation of the technically feasible options is set out in Table 5. Details appear in Appendix A.

Table 5 - Commercial evaluation (PV, \$ million)

Option	Capital Cost PV	Central scenario NPV	Lower bound scenario NPV	Higher bound scenario NPV	Weighted NPV	Ranking
Option A	2.70	17.00	5.95	39.67	19.90	1

Based on the commercial analysis, Option A is the preferred option as it yields the highest weighted NPV and is technically and commercially feasible. The main driver of the benefit in the NPV is bushfire risk benefit.

4.3 ALARP evaluation

TransGrid manages and mitigates bushfire and safety risk to ensure they are below risk tolerance levels or 'As Low As Reasonably Practicable' ('ALARP'), in accordance with the regulation obligations and TransGrid's business risk appetite. Under the Electricity Supply (Safety and Network Management) Regulation 2014 Section 5 'A network operator must take all reasonable steps to ensure that the design, construction, commissioning, operation and

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decommissioning of its network (or any part of its network) is safe.’ TransGrid maintains an Electricity Network Safety Management System (ENSMS) to meet this obligation.³

In its Network Risk Assessment Methodology, under the ALARP test with the application of a gross disproportionate factor⁴, the weighted benefits are expected to exceed the cost. TransGrid’s analysis concludes that the costs are less than the weighted benefits from mitigating bushfire and safety risks. The proposed investment will enable TransGrid to continue to manage and operate this part of the network to a safety and risk mitigation level of ALARP.

Evaluation of the above options has been completed in accordance with As Low As Reasonably Practicable (ALARP) obligations. The Network Safety Risk Reduction is calculated as 6 x Bushfire Risk Reduction + 6 x Safety Risk Reduction + 0.1 x Reliability Risk Reduction.

Results of the ALARP evaluation are set out in Table 6.

Table 6 - Reasonably practicable test (\$ million)

Option	Network Safety Risk Reduction	Annualised Capex	Reasonably Practicable? ⁵
A	0.23	0.17	Y

The result of the ALARP evaluation is that Option A meets the ALARP threshold.

4.4 Preferred option

The preferred option is Option A, as it has a positive NPV result and is technically and commercially feasible option considered as part of this need. Option A also meets the ALARP threshold. The optimal delivery date for this option is in 2024/2025 based on an optimal timing analysis (see Section 5).

Capital and Operating Expenditure

The required capex expenditure is \$3.26 million.

Regulatory Investment Test

A regulatory investment test for transmission (RIT-T) is not required as the estimated capital cost for the preferred option is below the threshold of \$6 million.

5. Optimal Timing

In consideration of the delivery requirements and the economic benefit NPV analysis for the need, its optimal timing is 2024/2025.

The test for optimal timing of the preferred option has been undertaken. The approach taken is to identify the optimal commissioning year for the preferred option where net benefits (including avoided risk costs and safety disproportionality tests) of the preferred option exceeds the annualised costs of the option. The optimal timing assessment considers the delivery requirements of the project and the estimated delivery timeline of 23 months in the OFS.

³ TransGrid’s ENSMS follows the International Organization for Standardization’s ISO31000 risk management framework which requires following hierarchy of hazard mitigation approach

⁴ The values of the disproportionality factors were determined through a review of practises and legal interpretations across multiple industries, with particular reference to the works of the UK Health and Safety Executive. The methodology used to determine the disproportionality factors in this document is in line with the principles and examples presented in the AER Replacement Planning Guidelines and is consistent with TransGrid’s Revised Revenue Proposal 2023/24-2027/28.

⁵ Reasonably practicable is defined as whether the annualised CAPEX is less than the Network Safety Risk Reduction.

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The commencement year is determined based on the required project disbursement to meet the commissioning year based on the OFS.

The results of optimal timing analysis is:

- > Optimal commissioning year: 2024/2025
- > Commissioning year annual benefit: \$0.39m
- > Annualised cost: \$0.17m

Based on the optimal timing, the project is expected to be completed in the 2024-2028 Regulatory Period.

6. Recommendation

The preferred option is Option A, as it has a positive weighted NPV result and is technically and commercially feasible option considered as part of this need.

It is therefore recommended that this option be scoped in detail, so that it can be progressed from DG1 to DG2. Total project cost is \$3.26 million including an amount of \$0.5 million to progress the project from DG1 to DG2.

Appendix A – Option Summaries⁶

Project Description		Line 99B Refurbishment	
Option Description		Option A - Refurbish components that meet primary condition criteria only	
Project Summary			
Option Rank	1	Investment Assessment Period	25
Asset Life	50	NPV Year	2021
Economic Evaluation			
NPV @ Central Benefit Scenario (PV, \$m)	16.73	Annualised CAPEX @ Central Benefit Scenario (\$m)	Annualised Capex - Standard (Business Case) 0.17
NPV @ Lower Bound Scenario (PV, \$m)	5.83	Network Safety Risk Reduction (\$m)	Network Safety Risk Reduction 0.23
NPV @ Higher Bound Scenario (PV, \$m)	39.10	ALARP	ALARP Compliant? Yes
NPV Weighted (PV, \$m)	19.60	Optimal Timing	Optimal timing (Business Case) 2025
Cost (Central Scenario)			
Direct Capex (\$m)		Network and Corporate Overheads (\$m)	
Total Capex (\$m)	3.26	Cost Capex (PV,\$m)	2.70
Terminal Value (\$m)	1.56	Terminal Value (PV,\$m)	0.40
Risk (Central Scenario)		Pre	Post Benefit
Reliability (PV,\$m)	Reliability Risk (Pre) 0.00	Reliability Risk (Post) 0.00	Pre – Post 0.00
Financial (PV,\$m)	Financial Risk (Pre) 0.82	Financial Risk (Post) 0.11	Pre – Post 0.71
Operational/Compliance (PV,\$m)	Operational Risk (Pre) 0.00	Operational Risk (Post) 0.00	Pre – Post 0.00
Safety (PV,\$m)	Safety Risk (Pre) 0.00	Safety Risk (Post) 0.00	Pre – Post 0.00
Environmental (PV,\$m)	Environmental Risk (Pre) 20.85	Environmental Risk (Post) 2.85	Pre – Post 18.00
Reputational (\$m)	Reputational Risk (Pre) 0.33	Reputational Risk (Post) 0.01	Pre – Post 0.32
Total Risk (PV,\$m)	Total Risk (Pre) 22.01	Total Risk (Post) 2.97	Pre – Post 19.03
OPEX Benefit (PV,\$m)			OPEX Benefit 0.00
Other benefit (PV,\$m)			Incremental Net Benefit 0.00
Total Benefit (PV,\$m)			Business Case Total Benefit 19.03

Commissioning year annual benefit (\$k):

239.16

⁶ Figures may not add due to rounding

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