



Site Asset Management Plan

AMDE2424 Andersons Hill Radio Site

Devon Station, Andersons Hill, Little Topar, NSW, 2880, Australia

16 November 2022

State Portfolio Overview

Region: All Suburb: All Facility Type: All Facility ID: ANDE2424 Facility Name: All



Overall Condition Rating

| Facility Type | Facility Name | Rating |
|---------------|---------------------------|--------|
| Radio Site | Andersons hill radio site | 3.00 |

Total Renewal Cost over 10yrs
\$6,895

Total Maintenance Cost

Total Compliance Cost

Building Register

| Facility ID | Facility Na.. | Building Name | Audit Finish D.. | Access comment |
|-------------|---------------------------|---------------|------------------|----------------|
| ANDE2424 | Andersons hill radio site | Building 1 | 23/02/2021 | - |
| | | Site | 23/02/2021 | - |

Defects Summary

Remaining Useful Life (Yrs)

| Facility Na.. | Element Group | Count |
|---------------------------|-----------------------|-------|
| Andersons hill radio site | Building Structure | 45 |
| | External Fabric | 15 |
| | Internal Fabric | 21 |
| | Internal Finishes | 5 |
| | Services - Electrical | 12 |
| | Services - Mechanical | 8 |
| | Site | 13 |
| | Statutory Equipment | 19 |



Future Works Plan: Analysis Renewal Detail Summary



| Facility ID | Facility | Facility Type | Region | Component | Component Type | Condition Description | EE Site Criticality | Criticality | Asset Condition Index |
|-----------------|----------|---------------|--------|-----------|----------------|-----------------------|---------------------|-------------|-----------------------|
| Multiple values | All | All | All | All | All | All | All | All | 2 to 25 |

| Facility Details | 10 Year Renewal by Component | 10 Year Renewal by Building |
|------------------|------------------------------|-----------------------------|
|------------------|------------------------------|-----------------------------|

| | | |
|----------------------------------|----------------|--|
| Substation | \$8,865 | |
| Condition Profile | | |
| 3 - Fair (3) | \$8,865 | |
| Estimated Renewal by Year | | |
| FY22 | | |
| FY23 | | |
| FY24 | | |
| FY25 | \$1,970 | |
| FY26 | \$1,231 | |
| FY27 | | |
| FY28 | | |
| FY29 | \$3,694 | |
| FY30 | \$1,970 | |
| FY31 | | |

| Component | Condition Description | Value |
|---|-----------------------------------|---------|
| Building Structure | Floor Structure | \$0 |
| | Foundation | \$0 |
| | Roof Structure | \$0 |
| | Wall Structure | \$0 |
| Ext. Fabric, Furniture & Fittings | Doors | \$0 |
| | External Paintwork | \$513 |
| | Roof Cladding | \$0 |
| | Wall Cladding | \$0 |
| Int. Fabric, Finishes, Furniture & Fittings | Ceiling | \$0 |
| | Floor Covering | \$0 |
| | Wall Ceiling Finish | \$718 |
| | Wall Cladding | \$0 |
| Services - Electrical & Utility | Internal Lighting | \$0 |
| Services - Mechanical | Split Systems | \$3,694 |
| Site | Boundary Walls, Fencing and Gates | \$0 |
| | Landscaping | \$3,940 |
| Statutory Equipment | Switchboards | \$0 |

| | | |
|---------------------|-----|---------|
| ANDE2424_Building 1 | N/A | \$4,925 |
| ANDE2424_Site | N/A | \$3,940 |



Building 1 Asset Management Plan

Andersons hill radio site - Building 1

Devon Station, Andersons hill, Little Topar, NSW, 2880, Australia

16 November 2022

Macutex Quality Assurance Auditing

| | |
|-----------------------|---|
| Prepared for: | Essential Energy 2021 |
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| Site Address: | Devon Station, Andersons hill, Little Topar, NSW, 2880, Australia |
| Audit Date: | 27/04/2021 |
| Report Status: | Approved |
| Date Issued: | 16/11/2022 |

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1. Introduction

1.1 Background

Essential Energy, as a state-owned corporation, builds, operates and maintains the electricity network across 95% of New South Wales and parts of southern Queensland. The organisation has undertaken a 5-year transformation program to improve operations and profitability. This asset management initiative embarked on by the Property Division will support the transformation initiative by delivering improved property management processes.

The asset management project will facilitate the shift in organisational asset management capability, allowing for alignment to ISO 55001 and principles of The Asset Management Policy for the NSW Public Sector.

This Asset Management Plan (AMP) is directly related and refers to Essential Energy's over-arching Asset Management Framework (AMF) and other relevant documents/legislation as set out within the AMF.

2. Scope

This AMP covers the Building 1 and its asset base.

The building is located within Andersons hill radio site site at Devon Station, Andersons hill, Little Topar, NSW, 2880, Australia.

Data in this report was acquired during an audit conducted 27/04/2021.

Building 1

Building 1 is approximately 0 sqms

The site asset base was audited where applicable as follows:

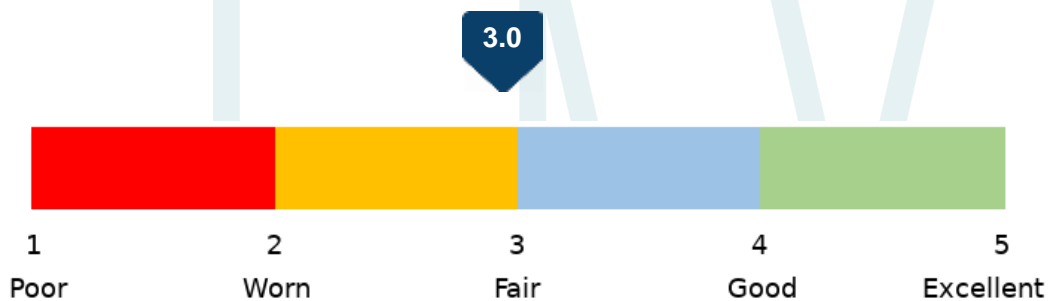
- Buildings assets including building structure, external fabric, internal fabric, foundations and structural components.
- Services - Mechanical including split system AC units and exhaust fans.
- Statutory Equipment including switchboards.
- Services - Electrical including internal lighting, external lighting and security measures such as CCTV.
- Site assets including boundary walls, fencing and gates, landscaping, rainwater tanks and retaining walls.
- Services - Plumbing including sinks and toilets.

3. Condition Assessment

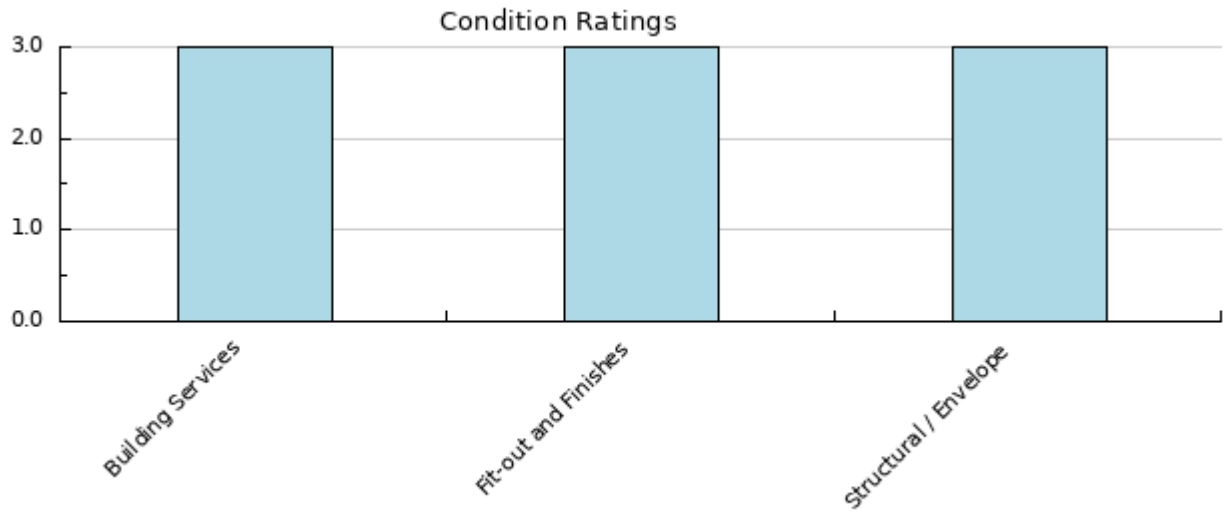
This audit has been rated on the following condition rating criteria:

| Condition | Rating | Definition |
|-----------|--------|---|
| Excellent | 5 | <ul style="list-style-type: none"> No defects As new condition and appearance Only preventative maintenance required |
| Good | 4 | <ul style="list-style-type: none"> Superficial wear and tear Minor defects and some deterioration to surface finishes No major defects Major maintenance not required Minor maintenance only required |
| Fair | 3 | <ul style="list-style-type: none"> Average condition Deteriorated surfaces require attention Services are functional but require attention Deferred maintenance work exists Small number of defects identified |
| Worn | 2 | <ul style="list-style-type: none"> Badly deteriorated Structural problems General poor condition and with eroded protective coatings Elements are broken and services are not performing Significant number of major defects Major repairs required |
| Poor | 1 | <ul style="list-style-type: none"> Not operational Unfit for occupancy or normal use Building has failed Complete replacement required |

Building 1 was assessed on 27/04/2021. The resulting site average condition rating per the table below is:



The Elements Group condition assessment rating is per the following chart:



Further detail is provided in subsequent sections of this AMP and the online Site Condition Report.

Building Structure

Asset Function and Details

Building Structure comprises the following asset groups:

| Element Group | Element Type | Qty | Unit of Measure | UID | Location |
|----------------|----------------------|-----|-----------------|--------------|---------------------|
| Roof Structure | Metal/Timber - Frame | 10 | SQM | ESEN_RS-v2-3 | External - External |
| Foundation | Concrete Stumps | 10 | SQM | ESEN_RS-v2-4 | External - External |
| Sub-Structure | Metal/Steel | 10 | SQM | ESEN_RS-v2-5 | External - External |
| Wall Structure | Metal/Steel Frame | 25 | SQM | ESEN_RS-v2-7 | External - External |

Asset Lifecycle

| Element Group | Element Type | UID | Expected Life | Remaining Useful Life |
|----------------|----------------------|--------------|---------------|-----------------------|
| Roof Structure | Metal/Timber - Frame | ESEN_RS-v2-3 | 50 | 39 |
| Foundation | Concrete Stumps | ESEN_RS-v2-4 | 80 | 62 |
| Sub-Structure | Metal/Steel | ESEN_RS-v2-5 | 50 | 39 |
| Wall Structure | Metal/Steel Frame | ESEN_RS-v2-7 | 50 | 39 |

Asset Condition

| Element Group | Element Type | UID | Condition Rating | Condition Definition |
|----------------|----------------------|--------------|------------------|----------------------|
| Roof Structure | Metal/Timber - Frame | ESEN_RS-v2-3 | 3 | 3 - Fair |
| Foundation | Concrete Stumps | ESEN_RS-v2-4 | 3 | 3 - Fair |
| Sub-Structure | Metal/Steel | ESEN_RS-v2-5 | 3 | 3 - Fair |
| Wall Structure | Metal/Steel Frame | ESEN_RS-v2-7 | 3 | 3 - Fair |

Major Repairs and Upgrade Expenditure

| Works | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
|-------|------|------|------|------|------|------|------|------|------|------|
| | | | | | | | | | | |

External Fabric

Asset Function and Details

External Fabric comprises the following asset groups:

| Element Group | Element Type | Qty | Unit of Measure | UID | Location |
|--------------------|--------------------|-----|-----------------|--------------|---------------------|
| Doors | Swing - Steel | 1 | ITEM | ESEN_RS-v2-1 | External - External |
| Roof Cladding | Flat - Metal/Steel | 10 | SQM | ESEN_RS-v2-6 | External - External |
| Wall Cladding | Colorbond | 25 | SQM | ESEN_RS-v2-8 | External - External |
| External Paintwork | Paint | 25 | SQM | ESEN_RS-v2-9 | External - External |

Asset Lifecycle

| Element Group | Element Type | UID | Expected Life | Remaining Useful Life |
|--------------------|--------------------|--------------|---------------|-----------------------|
| Doors | Swing - Steel | ESEN_RS-v2-1 | 20 | 15 |
| Roof Cladding | Flat - Metal/Steel | ESEN_RS-v2-6 | 25 | 19 |
| Wall Cladding | Colorbond | ESEN_RS-v2-8 | 25 | 19 |
| External Paintwork | Paint | ESEN_RS-v2-9 | 7 | 5 |

Asset Condition

| Element Group | Element Type | UID | Condition Rating | Condition Definition |
|--------------------|--------------------|--------------|------------------|----------------------|
| Doors | Swing - Steel | ESEN_RS-v2-1 | 3 | 3 - Fair |
| Roof Cladding | Flat - Metal/Steel | ESEN_RS-v2-6 | 3 | 3 - Fair |
| Wall Cladding | Colorbond | ESEN_RS-v2-8 | 3 | 3 - Fair |
| External Paintwork | Paint | ESEN_RS-v2-9 | 3 | 3 - Fair |

Major Repairs and Upgrade Expenditure

| Works | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
|--------------------|------|------|------|------|-------|------|------|------|------|------|
| External Paintwork | | | | | \$513 | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |

Internal Fabric

Asset Function and Details

Internal Fabric comprises the following asset groups:

| Element Group | Element Type | Qty | Unit of Measure | UID | Location |
|----------------|--------------|-----|-----------------|---------------|------------|
| Ceiling | Cement Sheet | 10 | SQM | ESEN_RS-v2-12 | G - Room 1 |
| Floor Covering | Vinyl | 10 | SQM | ESEN_RS-v2-13 | G - Room 1 |
| Wall Cladding | Cement Sheet | 25 | SQM | ESEN_RS-v2-14 | G - Room 1 |

Asset Lifecycle

| Element Group | Element Type | UID | Expected Life | Remaining Useful Life |
|----------------|--------------|---------------|---------------|-----------------------|
| Ceiling | Cement Sheet | ESEN_RS-v2-12 | 30 | 23 |
| Floor Covering | Vinyl | ESEN_RS-v2-13 | 15 | 12 |
| Wall Cladding | Cement Sheet | ESEN_RS-v2-14 | 35 | 27 |

Asset Condition

| Element Group | Element Type | UID | Condition Rating | Condition Definition |
|----------------|--------------|---------------|------------------|----------------------|
| Ceiling | Cement Sheet | ESEN_RS-v2-12 | 3 | 3 - Fair |
| Floor Covering | Vinyl | ESEN_RS-v2-13 | 3 | 3 - Fair |
| Wall Cladding | Cement Sheet | ESEN_RS-v2-14 | 3 | 3 - Fair |

Major Repairs and Upgrade Expenditure

| Works | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
|-------|------|------|------|------|------|------|------|------|------|------|
| | | | | | | | | | | |
| | | | | | | | | | | |

Internal Finishes

Asset Function and Details

Internal Finishes comprises the following asset groups:

| Element Group | Element Type | Qty | Unit of Measure | UID | Location |
|-----------------------|--------------|-----|-----------------|---------------|------------|
| Wall Ceiling Finish | Wall Paint | 35 | SQM | ESEN_RS-v2-15 | G - Room 1 |

Asset Lifecycle

| Element Group | Element Type | UID | Expected Life | Remaining Useful Life |
|-----------------------|--------------|---------------|---------------|-----------------------|
| Wall Ceiling Finish | Wall Paint | ESEN_RS-v2-15 | 7 | 5 |

Asset Condition

| Element Group | Element Type | UID | Condition Rating | Condition Definition |
|-----------------------|--------------|---------------|------------------|----------------------|
| Wall Ceiling Finish | Wall Paint | ESEN_RS-v2-15 | 3 | 3 - Fair |

Major Repairs and Upgrade Expenditure

| Works | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
|-----------------------|------|------|------|------|-------|------|------|------|------|------|
| Wall Ceiling Finish | | | | | \$718 | | | | | |

Services - Electrical

Asset Function and Details

Services - Electrical comprises the following asset groups:

| Element Group | Element Type | Qty | Unit of Measure | UID | Location |
|-------------------|------------------------------|-----|-----------------|---------------|------------|
| Internal Lighting | Fluorescent - Tube - Mounted | 1 | ITEM | ESEN_RS-v2-11 | G - Room 1 |

Asset Lifecycle

| Element Group | Element Type | UID | Expected Life | Remaining Useful Life |
|-------------------|------------------------------|---------------|---------------|-----------------------|
| Internal Lighting | Fluorescent - Tube - Mounted | ESEN_RS-v2-11 | 15 | 12 |

Asset Condition

| Element Group | Element Type | UID | Condition Rating | Condition Definition |
|-------------------|------------------------------|---------------|------------------|----------------------|
| Internal Lighting | Fluorescent - Tube - Mounted | ESEN_RS-v2-11 | 3 | 3 - Fair |

Major Repairs and Upgrade Expenditure

| Works | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
|-------|------|------|------|------|------|------|------|------|------|------|
| | | | | | | | | | | |

Services - Mechanical

Asset Function and Details

Services - Mechanical comprises the following asset groups:

| Element Group | Element Type | Qty | Unit of Measure | UID | Location |
|---------------|---------------|-----|-----------------|---------------|------------|
| Split Systems | High Wall A/C | 1 | ITEM | ESEN_RS-v2-10 | G - Room 1 |

Asset Lifecycle

| Element Group | Element Type | UID | Expected Life | Remaining Useful Life |
|---------------|---------------|---------------|---------------|-----------------------|
| Split Systems | High Wall A/C | ESEN_RS-v2-10 | 10 | 8 |

Asset Condition

| Element Group | Element Type | UID | Condition Rating | Condition Definition |
|---------------|---------------|---------------|------------------|----------------------|
| Split Systems | High Wall A/C | ESEN_RS-v2-10 | 3 | 3 - Fair |

Major Repairs and Upgrade Expenditure

| Works | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
|---------------|------|------|------|------|------|------|------|---------|------|------|
| Split Systems | | | | | | | | \$3,694 | | |

Statutory Equipment

Asset Function and Details

Statutory Equipment comprises the following asset groups:

| Element Group | Element Type | Qty | Unit of Measure | UID | Location |
|---------------|--------------|-----|-----------------|--------------|---------------------|
| Switchboards | Commercial | 1 | ITEM | ESEN_RS-v2-2 | External - External |

Asset Lifecycle

| Element Group | Element Type | UID | Expected Life | Remaining Useful Life |
|---------------|--------------|--------------|---------------|-----------------------|
| Switchboards | Commercial | ESEN_RS-v2-2 | 25 | 19 |

Asset Condition

| Element Group | Element Type | UID | Condition Rating | Condition Definition |
|---------------|--------------|--------------|------------------|----------------------|
| Switchboards | Commercial | ESEN_RS-v2-2 | 3 | 3 - Fair |

Major Repairs and Upgrade Expenditure

| Works | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
|-------|------|------|------|------|------|------|------|------|------|------|
| | | | | | | | | | | |

Appendix A - Maintenance Plan

Corrective Maintenance



Appendix B - Definitions

| Term | Explanation |
|--|--|
| Asset management (AM) | Systematic and coordinated activities and practices through which an organization optimally and sustainably manages its assets and asset systems, their associated performance, risks and expenditures over their life cycles for the purpose of achieving its organizational strategic plan |
| Asset management information | Meaningful data relating to assets and asset management Examples of asset management information include asset registers, drawings, contracts, licences, legal, regulatory and statutory documents, policies, standards, guidance notes, technical instructions, procedures, operating criteria, asset performance and condition data, or all asset management records. |
| Asset management information system (AMIS) | System for the storage, processing and transmission of asset management information The storage or transmission of asset information can be achieved via multiple types of media |
| Asset management objective(s) | a) specific and measurable outcome or achievement required of the asset system(s) in order to implement the asset management policy and asset management strategy; and/or b) detailed and measurable level of performance or condition required of the assets; and/or c) specific and measurable outcome or achievement required of the asset management system |
| Asset management performance | Measurable results of an organization's management of its assets and/or asset system(s) Results are normally measured against the organization's Strategic Plan, Asset Management Policy, Asset Management Strategy, asset management objectives and/or other asset management performance requirements Asset management performance may include the effectiveness of expenditures, the reliability, efficiency, quality, sustainability and value of the assets and their utilization, and/or the impact of assets and asset management upon the organization's financial performance, health and safety performance, environmental performance, compliance and reputation Asset management performance measurement includes measuring the effectiveness of the organization's asset management system |
| Asset Management Plan | Document specifying activities and resources, responsibilities and timescales for implementing the asset management strategy and delivering the asset management objectives |
| Asset Management Policy | Principles and mandated requirements derived from, and consistent with, the organizational Strategic Plan, providing a framework for the development and implementation of the Asset Management Strategy and the setting of the asset management objectives |
| Asset Management Strategy (AMS) | Long-term optimized approach to management of the assets, derived from, and consistent with, the organizational strategic plan and the asset management policy The Asset Management Strategy converts the objectives of the organizational strategic plan and the asset management policy into a high-level, long-term action plan for the assets and/or asset system(s), the asset portfolios and/or the asset management system The high-level, long-term action plans for the assets and the asset management objectives are normally the outputs of the asset management strategy. These elements together form the basis for developing more specific and detailed asset management plan(s). |
| Asset management system | Organization's asset management policy, Asset Management Strategy, asset management objectives, Asset Management Plan(s) and the activities, processes and organizational structures necessary for their development, implementation and continual improvement A management system is a set of interrelated elements used to establish policy, strategy and objectives and to achieve those objectives through the implementation of plans A management system includes organizational structure, roles and responsibilities, planning activities, standards, information systems, practices, processes, procedures and resources. |
| Asset portfolio | Complete range of assets and asset systems owned by an organization Assets and asset systems may either be highly integrated and interdependent or deliver more independent and parallel contributions to an organization's total performance. In the latter case, opportunities may exist to manage and optimize assets or asset systems differently across the Portfolio |
| Asset recognition | An asset is recognised in the balance sheet when it is probable that the future economic benefits will flow to the entity and the asset has a cost or value that can be measured reliably. |
| Asset Register (AM) | A record of all asset information considered worthy of separate identification including inventory, historical, financial, condition, construction, technical and financial information about each. |
| Asset Register (Financial) | A record of assets, including financial information about each, that will be beneficial for the cost planning and cost management of the assets |
| Asset renewal | The process of improving the service potential an asset delivers through such methods as replacement, rehabilitation or reconstruction. |
| Asset system | Set of assets that interact and/or are interrelated so as to deliver a required business function or service |

| | |
|-------------------------------|--|
| Asset threshold | The minimum gross value for the recognition of an asset or collection of assets |
| Asset values | A determination of the value of the asset which depends on the purpose for which it is required |
| Audit | Systematic, independent process for obtaining evidence and evaluating it objectively to determine the extent to which audit criteria are fulfilled |
| Australian Standards | Documents published in Australia by Standards Australia that set out specifications and procedures designed to ensure products, services and systems are safe, reliable and consistently perform the way they were intended to. |
| Business Plan | A plan produced by an organisation which translates the objectives contained in the Annual Plan into detailed work plans for a particular or range of business activities. |
| Capital works | The planning and procurement of works applied to existing or new assets, resulting in an increase to the capital value of the assets. This includes the creation of new assets, as well as the renewal and replacement of existing assets. |
| Capital expenditure (CAPEX) | Expenditure used to create new assets or to increase the capacity of existing assets beyond their original design capacity or service potential. |
| Components | Specific parts of an asset having independent physical or functional identify and having specific attributes such as different life expectancy, maintenance regimes, risk or criticality |
| Contracted service providers | Individual(s) not directly employed by the organization including contractors, subcontractors, service providers, consultants, agency staff and casual workers |
| Condition monitoring | Continuous or period inspection, assessment, measurement and interpretation of the resultant data, to indicate the condition of a specific component used to determine the need for preventive or remedial action |
| Cost | Cost is the amount of cash or cash equivalents paid to acquire an asset at the time of its acquisition or the costs associated with the construction of a new asset. Alternatively, cost can represent the fair value of other consideration given to the acquisition at the time of its acquisition or transfer to an organisation or, where applicable, the amount attributed to that asset when initially recognised in accordance with the specific requirements of other Australian Accounting Standards |
| Critical assets/asset systems | Assets and/or asset systems that are identified as having the greatest potential to impact on the achievement of the organizational Strategic Plan. The assets can be safety-critical, environment-critical and/or performance-critical, and can relate to legal, regulatory and/or statutory requirements |
| Demand management | The active intervention in the market to influence demand for services and assets with forecast consequences, usually to avoid or defer Capex expenditure. Demand management is based on the notion that as needs are satisfied, expectations automatically rise and almost every action taken to satisfy demand will continue to stimulate further demand |
| Depreciation | The wearing out, consumption or other loss of value of an asset whether arising from use, passing of time or obsolescence and through both technological and market changes. Depreciation is accounted for by the allocation of the cost of the asset less its residual value over its useful life. |
| Deterioration rate | The rate at which an asset approaches failure |
| Design life | The proposed life of the asset determined as part of the design process |
| Disposal | A process whereby an asset is disposed of, sold or decommissioned |
| Economic life | The period from acquisition of the asset to the time when the asset, while physically able to provide a service, ceases to be the lowest cost alternative to satisfy a particular need |
| Effectiveness | Relates to how well outcomes meet objectives. It concerns the immediate characteristics of an entity's outputs and the degree to which an asset contributes to achieving specified outcomes. Entities should ensure that an asset suits the nature of their business and supports the delivery of budget funded entity outcomes. Extent to which planned activities are realized and planned results achieved |
| Enablers (asset management) | Supportive systems, procedures, processes, activities and resources that enable an organization to operate its asset management system efficiently and effectively |
| Functional policy | Specified approach, rules and boundaries set out by an organization, that provide direction and the framework for the control of specific asset-related processes and activities. Functional policies, strategies and objectives relate to asset management activities or processes, such as capital investment, construction methods, maintenance and purchasing. These should not be confused with the asset management policies, Asset Management Strategy or asset management objectives as these are cross-functional and consider the life-cycle optimization of all relevant activities |
| Functionality | Functionality is 'fitness for purpose'. It describes how well a current asset matches the activities it supports |

| | |
|---------------------------------------|--|
| Key performance indicators (KPIs) | A qualitative or quantitative measure of a service or activity used to compare actual performance against a standard or other target. |
| Level of service | A relevant measurable standard or target that reflects the required performance to meet agreed expectations in relation to the type, quality and quantity of services delivered |
| Life | A measure of anticipated life of an asset or component such as time, number of cycles, distance intervals etc. |
| Life-cycle | The time period commencing with the identification of the need for an asset and terminating with the decommissioning of the asset or any associated liabilities The principal stages of an asset's life-cycle can include: create/acquire, utilize, maintain and renew/dispose |
| Life-cycle cost | Total expenditure required throughout the life of an asset in order to fund the creation, design, construction, operation, maintenance, renewal and disposal enabling the asset to deliver the desired service level over its life |
| Maintenance | All actions necessary for retaining an asset as near as practical to its original condition excluding rehabilitation. The work needed to maintain an asset in a condition that enables it to reach its service potential and may expand the assets service life. Note maintenance does not include modification of an asset from its original design. |
| Maintenance Plan | Collated information, policies and procedures for the optimum maintenance of an asset, or group of assets. |
| Maintenance standards | The standards set for the maintenance and/or service of an asset in accordance with maintenance quality objectives. Information is usually contained in preventive maintenance schedules and is derived from operation and maintenance manuals, codes of practice, estimating criteria, statutory regulations and mandatory requirements |
| Operations | Building or asset operation is the active process of running or operating that asset. Operations will consume a variety of resources including human, energy, chemicals and materials and the costs associated with continuing operations are included as part of overall life-cycle cost of an asset. |
| Original Equipment Manufacturer (OEM) | The original manufacture of the asset, part or component. |
| Operational Expenditure (OPEX) | The money a company spends on an ongoing, day-to-day basis in order to run a business or system. |
| Optimize | Achieve by a quantitative or qualitative method, as appropriate, the best value compromise between conflicting factors such as performance, costs and retained risk within any non-negotiable constraints |
| Performance monitoring | Continuous or period quantitative and qualitative assessments of actual performance compared with specific objectives targets or standards |
| Plant and equipment | The physical resources of an asset with their own useful life of more than one year and which are not held for sale purposes e.g. vehicles etc |
| Procedure | Specified way of carrying out an activity or a process Procedure(s) can be either documented or theoretical |
| Process | Set of interrelated or interacting activities which transforms inputs into outputs Processes may be classified in a number of different ways. A distinction is sometimes made between operational processes which are directly concerned with the planned outputs of the organization, and management processes which provide the framework enabling the operational processes to take place |
| Program Delivery | Program delivery is the set of activities that agencies are expected to undertake to meet its Targets and Outcomes. |
| Renewal | Works carried out to upgrade, refurbish or replace existing facilities with newer facilities of equivalent capacity or performance capability |
| Remaining economic life | The time remaining until an asset ceases to provide the required service level or economic usefulness |
| Repair | Action to restore an item to its previous condition after failure or damage |
| Replacement | The complete replacement of an asset that has reached the end of its life. Replacement should provide a similar or agreed alternative or level of service |
| Replacement value | The cost of replacing the service potential of an existing asset (by reference to a some measure of capacity) with an appropriate modern facility |
| Risk management | Risk management involves the systematic identification, analysis, treatment and allocation of all risks associated with any business or project. The extent of the risk management practices required will vary depending on the potential impact of the risks (ANAO) Coordinated activities to direct and control an organization with regard to risk |

| | |
|-------------------------|---|
| Stakeholder | Person or group having an interest in the organization's performance, success and/or the impact of its activities Examples may include employees, customers, shareholders, financiers, regulators, statutory bodies, contractors, suppliers, unions, or society |
| Strategic Plan | A plan containing the long term goals and strategies of an organisation. Strategic plans have a strong external focus, cover major portions of an organisation's functions and identify its key targets, actions and resource allocations which specifically relate to the long term survival, value and growth of that organisation |
| Sub class of asset | A further dissection of a class of assets containing similar properties, nature or functions. This grouping provides better reporting information, enhanced benchmarking and assist long-term portfolio planning |
| Sustainable | Achieving or retaining an optimum compromise between performance, costs and risks over the asset's life-cycle, whilst avoiding adverse long-term impacts to the organization from short-term decisions The related noun "sustainability" relates to the quality of being sustainable |
| Sustainable development | An enduring balanced approach to economic activity, environmental responsibility and social progress |
| Tenant | A person or entity paying rent in exchange for the occupancy of a building also referred to as Lessee. |
| Useful life | Useful life is the period over which an asset is expected to be available for use by an entity for the same it was acquired. The useful life of an asset may be different to the period of its physical and economic life. |
| Use | An assessment of how intensively an asset is used based upon its design specifications. Use may be classified as expected, excessive or under-utilised. |
| Valuation | A periodical assessment of the value of an asset dependent upon the purpose for which the valuation is required. Valuations can be conducted to determine replacement value (for determining maintenance levels or insurance levels), market value for life cycle costing purposes, optimal deprival value for tariff setting and rental value to ensure an asset meets its required rate of return |
| Whole-of-life costing | An estimate of all expected costs over the lifetime of the relevant asset, including the costs of acquisition, operation and maintenance and disposal. |
| Business continuity | The ability of an organization to quickly resume core functions following a serious interruption of business activities. |
| Property | Land or Buildings |

Appendix C - Condition & Criticality Assessment Guide

1. Condition and Criticality Matrix

Condition and criticality are defined based on a ranking system of '1' to '5'. A score of '1' represents "excellent condition" or lowest "no impact", while a score of '5' represents a failed condition or the highest "catastrophic impact". Prioritisation for response or action are found by cross-referencing the condition and criticality. The following table, illustrates how these rankings result in ratings for the relevant buildings, rooms or assets and as a consequence a prioritisation for fault response or works.

| | Criticality | | | | |
|-------------|-------------|------------|---------------|-------------|---------------------|
| | 1 | 2 | 3 | 4 | 5 |
| Condition | No Impact | Low Impact | Medium Impact | High Impact | Catastrophic Impact |
| 1 Poor | M | S | H | VH | VH |
| 2 Worn | M | S | S | H | VH |
| 3 Fair | L | M | S | H | VH |
| 4 Good | L | L | M | S | H |
| 5 Excellent | L | L | M | S | S |

Fault response and works response for assets are based on their fault criticality or operational criticality respectively in relation to condition. These priorities are:

| Priority | Rating | Fault Response Time | Works Response Time |
|------------|-----------------|---------------------|---------------------|
| Priority 1 | Very High (VH) | 2 Hours | Immediate |
| Priority 2 | High (H) | 4 Hours | 12 Months |
| Priority 3 | Significant (S) | 24 Hours | 2 Years |
| Priority 4 | Medium (M) | 3 Days | 3 - 4 Years |

| | | | |
|------------|---------|--------|-----------|
| Priority 5 | Low (L) | 5 Days | 4 Years + |
|------------|---------|--------|-----------|

Prioritisation of faults – Fault Response Time

The suggested fault response times is the period an appropriately qualified resource must arrive on site to address the fault and “make safe”. As the fault is likely to have a reduced rating because of the resource’s response, it should have an amended priority and then be rectified within the amended time or as agreed with site management.

Prioritisation of works – Works Response Time

Prioritisation of works based on operational criticality are generally deferred maintenance or project works and are prioritised based on available budget at the discretion of site management. These priorities are:

- Priority 1 – urgent work that will prevent immediate closure of premises and address a catastrophic risk to site security, occupants, breaches of legislation, and the government
- Priority 2 – essential work required within twelve months that will prevent serious deterioration of the asset, address risks to security and occupants, and remedy breaches of legislation
- Priority 3 – essential work required within two years that will prevent deterioration, address medium risks to security and occupants, and remedy breaches of legislation
- Priority 4 – work required within three to five years that will prevent deterioration, remedy breaches to legislation, and reduce overall risks
- Priority 5 – work required in five or more years to prevent deterioration or maintain services. These will where possible form part of an upgrade or replacement program.

Criticality

Criticality relates to the impact of the condition of the component-type on the functionality of the space or area.

Determining Criticality

The criticality rating is based on the risk to the Department. There are three risk factors to be considered:

1. Risk to the organisation
2. Risk to the site
3. Risk to the provision of services

The following table details the criticality ranking based on these risk factors.

Table Criticality ranking

| Criticality ranking | Impact | | |
|---------------------|---|---|---|
| | Organisation | Site | Loss of Service |
| 5 | Widespread media coverage Potentially damaging to Organisation, Litigation | Widespread media coverage Potentially damaging to Organisation, Litigation | Service cannot be provided Alternate facilities required |
| 4 | Widespread media coverage Increase in costs Litigation | High risk of injury to staff, or members of the public Excessive damage to site | Service cannot be provided Alternate facilities required |

| | | | |
|---|--|---|---------------------------|
| 3 | Some media coverage No risk of litigation | Medium risk of injury. Marginal damage to site | Service impact localised |
| 2 | | Minimal damage, minimal risk of injury | Minimal impact to service |
| 1 | No impact | No damage, no risk of injury | No impact |

Criticality is primarily assessed on the component from a normal operational perspective, this is referred to as the Operational Criticality.

If a component is noted as having a fault the Fault Criticality is also to be determined. This is because the nature of the fault may introduce risks in excess of what may normally be expected from an operational perspective.

In determining Fault Criticality to undertake remedial action to the asset, the Assessor must take into account:

- Overt safety issues, eg, structural stability, slipping/tripping hazards, compromised fire safety, broken or insecure fixing of glazing
- Compromise to the Functionality, the usability of the space, eg, uneven floors not suited to room activities
- Potential consequential damage to other component-types, eg, a leaking roof may damage ceilings, paint work, etc, a leaking down pipe may undermine the footings and produce slippery surfaces
- Aesthetics. Because an item may appear unsightly does not mean it should automatically be given a high criticality. However, damaged surfaces at the main site entry represents a high use area and may warrant a slightly higher criticality than similar damage in less visible/used areas. Worn surfaces in passive activity areas will have less impact than equivalent level of wear in active areas. Aesthetics on their own should not warrant a high priority.

Each fault must be assessed and reviewed individually. Assessors should not attempt to include associated activities in any fault determination or criticality. Eg., large sections of putty on an external window is missing and the painting is cracked and peeling. Re-fixing the putty/glazing must be assessed separately to the painting.

Determining Condition:

This audit takes into account:

- visible damage,
- wear and tear,
- unusual noise,
- unusual vibration,
- any other abnormal operating condition

Functionality

For this assessment, maintenance priorities are directed to ensuring Functionality is maintained. This means that the condition of a component-type/component should be such that the Site, Room, Building or Asset can be reasonably and safely used for its originally intended purpose, without unreasonable compromise.

In addition, the condition should not unduly compromise Amenity and Public Image

Eg:

- No heating – functionality/usage of the room could be severely compromised in winter. This depends on the room usage as heating.
- Poor heating – still operational but may limit the functionality of the space under certain conditions. Normally on cold days the heaters may need to operate longer to reach an appropriate temperature. In alpine areas this may still warrant a high priority but not in other climate zones.

The following table shows the relative condition index descriptors.

Relative condition index

| | 5 Excellent | 4 Good | 3 Fair | 2 Worn | 1 Poor |
|--------------------------------------|---|---|---|--|---|
| Structure | Sound structure | Functionally sound structure | Adequate structure, some evidence of foundation movement, minor cracking | Structure functioning but with problems due foundation movement, Some significant cracking | Structure has serious problems and concern is held for the integrity of the structure |
| Internal and External Fabrics | Fabric constructed with sound materials, true to line and level No evidence of deterioration or discolouration | Showing minor wear and tear and minor deterioration of surfaces | Appearance affected by minor cracking, staining, or minor leakage Indications of breaches of weatherproofing Minor damage to coatings | Fabric damaged, weakened or displaced Appearance affected by cracking, staining, overflows, or breakages. Breaches of weatherproofing evident. Coatings in need of heavy maintenance or renewal | Fabric is badly damaged or weakened Appearance affected by cracking, staining, overflows, leakage, or wilful damage Breaches of waterproofing Coatings badly damaged or non-existent |
| Services | All components operable and well maintained | All components operable | Occasional outages, breakdowns or blockages. Increased maintenance required | Failures of plumbing electrical and mechanical components common place | Plumbing, electrical and mechanical components are unsafe or inoperable |
| Fittings | Well secured and operational, sound of function and appearance | Operational and functional, minor wear and tear | Generally operational. Minor breakage | Fittings of poor quality and appearance, often inoperable and damaged. | Most are inoperable or damaged |
| Maintenance | Well maintained and clean | Increased maintenance inspection required | Regular and programmed maintenance inspections essential | Frequent maintenance inspections essential. Short-term element replacement rehabilitation | Minimum life expectancy, requiring urgent rehabilitation or replacement |

Appendix D - Key Notes

The Appendix is an area for the recording of key notes and information in relation to this asset. As an example this section could be utilised to record budget proposal approval/declines, the effect the declined budget has on the asset, notes for future proposals and demand related issues. In essence this section can be used to record all noteworthy information.



Site Asset Management Plan

Andersons hill radio site - Site

Devon Station, Andersons hill, Little Topar, NSW, 2880, Australia

16 November 2022

Macutex Quality Assurance Auditing

| | |
|-----------------------|---|
| Prepared for: | Essential Energy 2021 |
| Contact: | Macutex |
| Prepared by: | Macutex Pty Ltd ABN: 56 588 969 728 Address: Level 18, 114 William Street, Melbourne VIC 3000 Phone: +61 (03) 9670 9464 Email: info@macutex.com Website: www.macutex.com |
| Site Address: | Devon Station, Andersons hill, Little Topar, NSW, 2880, Australia |
| Audit Date: | 27/04/2021 |
| Report Status: | Approved |
| Date Issued: | 16/11/2022 |

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1. Introduction

1.1 Background

Essential Energy, as a state-owned corporation, builds, operates and maintains the electricity network across 95% of New South Wales and parts of southern Queensland. The organisation has undertaken a 5-year transformation program to improve operations and profitability. This asset management initiative embarked on by the Property Division will support the transformation initiative by delivering improved property management processes.

The asset management project will facilitate the shift in organisational asset management capability, allowing for alignment to ISO 55001 and principles of The Asset Management Policy for the NSW Public Sector.

This Asset Management Plan (AMP) is directly related and refers to Essential Energy's over-arching Asset Management Framework (AMF) and other relevant documents/legislation as set out within the AMF.

2. Scope

This AMP covers the Site and its asset base.

The building is located within Andersons hill radio site site at Devon Station, Andersons hill, Little Topar, NSW, 2880, Australia.

Data in this report was acquired during an audit conducted 27/04/2021.

Site

Site is approximately 0 sqms

The site asset base was audited where applicable as follows:

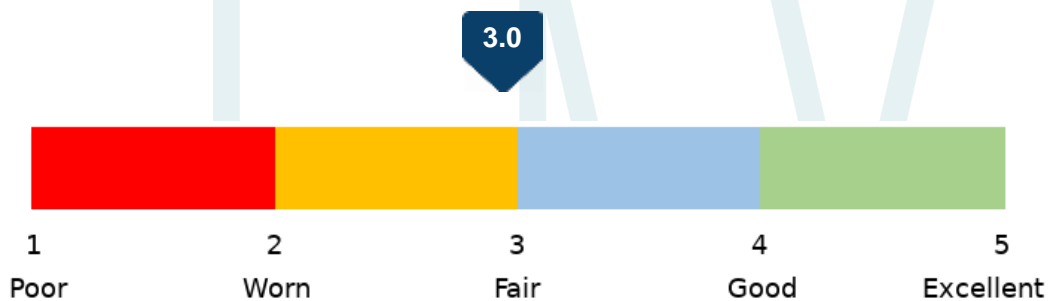
- Buildings assets including building structure, external fabric, internal fabric, foundations and structural components.
- Services - Mechanical including split system AC units and exhaust fans.
- Statutory Equipment including switchboards.
- Services - Electrical including internal lighting, external lighting and security measures such as CCTV.
- Site assets including boundary walls, fencing and gates, landscaping, rainwater tanks and retaining walls.
- Services - Plumbing including sinks and toilets.

3. Condition Assessment

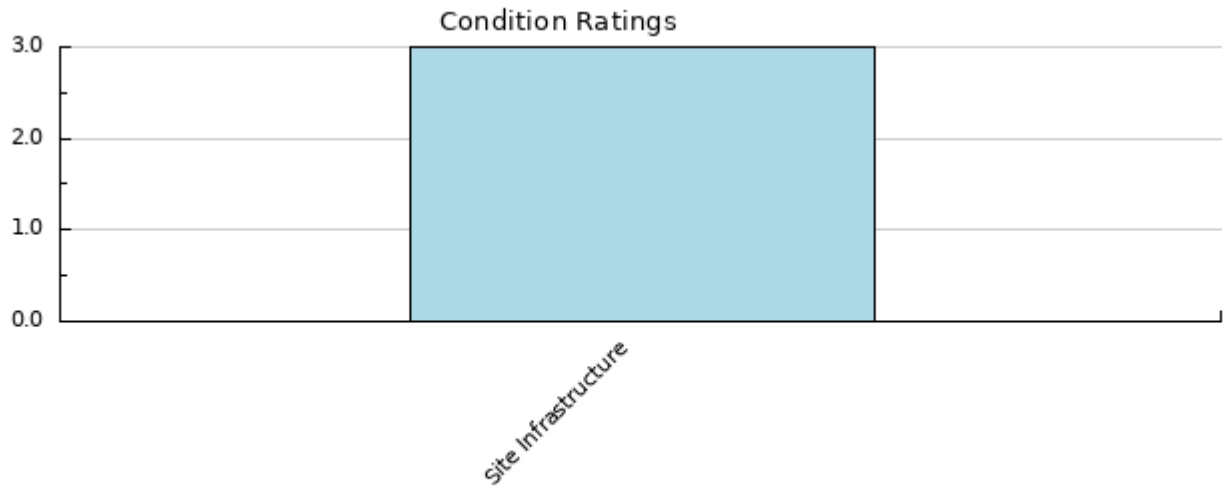
This audit has been rated on the following condition rating criteria:

| Condition | Rating | Definition |
|-----------|--------|---|
| Excellent | 5 | <ul style="list-style-type: none"> No defects As new condition and appearance Only preventative maintenance required |
| Good | 4 | <ul style="list-style-type: none"> Superficial wear and tear Minor defects and some deterioration to surface finishes No major defects Major maintenance not required Minor maintenance only required |
| Fair | 3 | <ul style="list-style-type: none"> Average condition Deteriorated surfaces require attention Services are functional but require attention Deferred maintenance work exists Small number of defects identified |
| Worn | 2 | <ul style="list-style-type: none"> Badly deteriorated Structural problems General poor condition and with eroded protective coatings Elements are broken and services are not performing Significant number of major defects Major repairs required |
| Poor | 1 | <ul style="list-style-type: none"> Not operational Unfit for occupancy or normal use Building has failed Complete replacement required |

Site was assessed on 27/04/2021. The resulting site average condition rating per the table below is:



The Elements Group condition assessment rating is per the following chart:



Further detail is provided in subsequent sections of this AMP and the online Site Condition Report.

Site

Asset Function and Details

Site comprises the following asset groups:

| Element Group | Element Type | Qty | Unit of Measure | UID | Location |
|-----------------------------------|--------------------------|-----|-----------------|---------------|-------------|
| Boundary Walls, Fencing and Gates | Chain Link Gates (<2m) | 1 | ITEM | ESEN_RS-v2-16 | Site - Site |
| Boundary Walls, Fencing and Gates | Chain Link Fencing (>2m) | 32 | LM | ESEN_RS-v2-17 | Site - Site |
| Landscaping | Gravel | 64 | SQM | ESEN_RS-v2-18 | Site - Site |

Asset Lifecycle

| Element Group | Element Type | UID | Expected Life | Remaining Useful Life |
|-----------------------------------|--------------------------|---------------|---------------|-----------------------|
| Boundary Walls, Fencing and Gates | Chain Link Gates (<2m) | ESEN_RS-v2-16 | 22 | 17 |
| Boundary Walls, Fencing and Gates | Chain Link Fencing (>2m) | ESEN_RS-v2-17 | 22 | 17 |
| Landscaping | Gravel | ESEN_RS-v2-18 | 5 | 4 |

Asset Condition

| Element Group | Element Type | UID | Condition Rating | Condition Definition |
|-----------------------------------|--------------------------|---------------|------------------|----------------------|
| Boundary Walls, Fencing and Gates | Chain Link Gates (<2m) | ESEN_RS-v2-16 | 3 | 3 - Fair |
| Boundary Walls, Fencing and Gates | Chain Link Fencing (>2m) | ESEN_RS-v2-17 | 3 | 3 - Fair |
| Landscaping | Gravel | ESEN_RS-v2-18 | 3 | 3 - Fair |

Major Repairs and Upgrade Expenditure

| Works | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 |
|-------------|------|------|------|---------|------|------|------|------|------|------|
| Landscaping | | | | \$1,970 | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |

Appendix A - Maintenance Plan

Corrective Maintenance



Appendix B - Definitions

| Term | Explanation |
|--|--|
| Asset management (AM) | Systematic and coordinated activities and practices through which an organization optimally and sustainably manages its assets and asset systems, their associated performance, risks and expenditures over their life cycles for the purpose of achieving its organizational strategic plan |
| Asset management information | Meaningful data relating to assets and asset management Examples of asset management information include asset registers, drawings, contracts, licences, legal, regulatory and statutory documents, policies, standards, guidance notes, technical instructions, procedures, operating criteria, asset performance and condition data, or all asset management records. |
| Asset management information system (AMIS) | System for the storage, processing and transmission of asset management information The storage or transmission of asset information can be achieved via multiple types of media |
| Asset management objective(s) | a) specific and measurable outcome or achievement required of the asset system(s) in order to implement the asset management policy and asset management strategy; and/or b) detailed and measurable level of performance or condition required of the assets; and/or c) specific and measurable outcome or achievement required of the asset management system |
| Asset management performance | Measurable results of an organization's management of its assets and/or asset system(s) Results are normally measured against the organization's Strategic Plan, Asset Management Policy, Asset Management Strategy, asset management objectives and/or other asset management performance requirements Asset management performance may include the effectiveness of expenditures, the reliability, efficiency, quality, sustainability and value of the assets and their utilization, and/or the impact of assets and asset management upon the organization's financial performance, health and safety performance, environmental performance, compliance and reputation Asset management performance measurement includes measuring the effectiveness of the organization's asset management system |
| Asset Management Plan | Document specifying activities and resources, responsibilities and timescales for implementing the asset management strategy and delivering the asset management objectives |
| Asset Management Policy | Principles and mandated requirements derived from, and consistent with, the organizational Strategic Plan, providing a framework for the development and implementation of the Asset Management Strategy and the setting of the asset management objectives |
| Asset Management Strategy (AMS) | Long-term optimized approach to management of the assets, derived from, and consistent with, the organizational strategic plan and the asset management policy The Asset Management Strategy converts the objectives of the organizational strategic plan and the asset management policy into a high-level, long-term action plan for the assets and/or asset system(s), the asset portfolios and/or the asset management system The high-level, long-term action plans for the assets and the asset management objectives are normally the outputs of the asset management strategy. These elements together form the basis for developing more specific and detailed asset management plan(s). |
| Asset management system | Organization's asset management policy, Asset Management Strategy, asset management objectives, Asset Management Plan(s) and the activities, processes and organizational structures necessary for their development, implementation and continual improvement A management system is a set of interrelated elements used to establish policy, strategy and objectives and to achieve those objectives through the implementation of plans A management system includes organizational structure, roles and responsibilities, planning activities, standards, information systems, practices, processes, procedures and resources. |
| Asset portfolio | Complete range of assets and asset systems owned by an organization Assets and asset systems may either be highly integrated and interdependent or deliver more independent and parallel contributions to an organization's total performance. In the latter case, opportunities may exist to manage and optimize assets or asset systems differently across the Portfolio |
| Asset recognition | An asset is recognised in the balance sheet when it is probable that the future economic benefits will flow to the entity and the asset has a cost or value that can be measured reliably. |
| Asset Register (AM) | A record of all asset information considered worthy of separate identification including inventory, historical, financial, condition, construction, technical and financial information about each. |
| Asset Register (Financial) | A record of assets, including financial information about each, that will be beneficial for the cost planning and cost management of the assets |
| Asset renewal | The process of improving the service potential an asset delivers through such methods as replacement, rehabilitation or reconstruction. |
| Asset system | Set of assets that interact and/or are interrelated so as to deliver a required business function or service |

| | |
|-------------------------------|--|
| Asset threshold | The minimum gross value for the recognition of an asset or collection of assets |
| Asset values | A determination of the value of the asset which depends on the purpose for which it is required |
| Audit | Systematic, independent process for obtaining evidence and evaluating it objectively to determine the extent to which audit criteria are fulfilled |
| Australian Standards | Documents published in Australia by Standards Australia that set out specifications and procedures designed to ensure products, services and systems are safe, reliable and consistently perform the way they were intended to. |
| Business Plan | A plan produced by an organisation which translates the objectives contained in the Annual Plan into detailed work plans for a particular or range of business activities. |
| Capital works | The planning and procurement of works applied to existing or new assets, resulting in an increase to the capital value of the assets. This includes the creation of new assets, as well as the renewal and replacement of existing assets. |
| Capital expenditure (CAPEX) | Expenditure used to create new assets or to increase the capacity of existing assets beyond their original design capacity or service potential. |
| Components | Specific parts of an asset having independent physical or functional identify and having specific attributes such as different life expectancy, maintenance regimes, risk or criticality |
| Contracted service providers | Individual(s) not directly employed by the organization including contractors, subcontractors, service providers, consultants, agency staff and casual workers |
| Condition monitoring | Continuous or period inspection, assessment, measurement and interpretation of the resultant data, to indicate the condition of a specific component used to determine the need for preventive or remedial action |
| Cost | Cost is the amount of cash or cash equivalents paid to acquire an asset at the time of its acquisition or the costs associated with the construction of a new asset. Alternatively, cost can represent the fair value of other consideration given to the acquisition at the time of its acquisition or transfer to an organisation or, where applicable, the amount attributed to that asset when initially recognised in accordance with the specific requirements of other Australian Accounting Standards |
| Critical assets/asset systems | Assets and/or asset systems that are identified as having the greatest potential to impact on the achievement of the organizational Strategic Plan. The assets can be safety-critical, environment-critical and/or performance-critical, and can relate to legal, regulatory and/or statutory requirements |
| Demand management | The active intervention in the market to influence demand for services and assets with forecast consequences, usually to avoid or defer Capex expenditure. Demand management is based on the notion that as needs are satisfied, expectations automatically rise and almost every action taken to satisfy demand will continue to stimulate further demand |
| Depreciation | The wearing out, consumption or other loss of value of an asset whether arising from use, passing of time or obsolescence and through both technological and market changes. Depreciation is accounted for by the allocation of the cost of the asset less its residual value over its useful life. |
| Deterioration rate | The rate at which an asset approaches failure |
| Design life | The proposed life of the asset determined as part of the design process |
| Disposal | A process whereby an asset is disposed of, sold or decommissioned |
| Economic life | The period from acquisition of the asset to the time when the asset, while physically able to provide a service, ceases to be the lowest cost alternative to satisfy a particular need |
| Effectiveness | Relates to how well outcomes meet objectives. It concerns the immediate characteristics of an entity's outputs and the degree to which an asset contributes to achieving specified outcomes. Entities should ensure that an asset suits the nature of their business and supports the delivery of budget funded entity outcomes. Extent to which planned activities are realized and planned results achieved |
| Enablers (asset management) | Supportive systems, procedures, processes, activities and resources that enable an organization to operate its asset management system efficiently and effectively |
| Functional policy | Specified approach, rules and boundaries set out by an organization, that provide direction and the framework for the control of specific asset-related processes and activities. Functional policies, strategies and objectives relate to asset management activities or processes, such as capital investment, construction methods, maintenance and purchasing. These should not be confused with the asset management policies, Asset Management Strategy or asset management objectives as these are cross-functional and consider the life-cycle optimization of all relevant activities |
| Functionality | Functionality is 'fitness for purpose'. It describes how well a current asset matches the activities it supports |

| | |
|---------------------------------------|--|
| Key performance indicators (KPIs) | A qualitative or quantitative measure of a service or activity used to compare actual performance against a standard or other target. |
| Level of service | A relevant measurable standard or target that reflects the required performance to meet agreed expectations in relation to the type, quality and quantity of services delivered |
| Life | A measure of anticipated life of an asset or component such as time, number of cycles, distance intervals etc. |
| Life-cycle | The time period commencing with the identification of the need for an asset and terminating with the decommissioning of the asset or any associated liabilities The principal stages of an asset's life-cycle can include: create/acquire, utilize, maintain and renew/dispose |
| Life-cycle cost | Total expenditure required throughout the life of an asset in order to fund the creation, design, construction, operation, maintenance, renewal and disposal enabling the asset to deliver the desired service level over its life |
| Maintenance | All actions necessary for retaining an asset as near as practical to its original condition excluding rehabilitation. The work needed to maintain an asset in a condition that enables it to reach its service potential and may expand the assets service life. Note maintenance does not include modification of an asset from its original design. |
| Maintenance Plan | Collated information, policies and procedures for the optimum maintenance of an asset, or group of assets. |
| Maintenance standards | The standards set for the maintenance and/or service of an asset in accordance with maintenance quality objectives. Information is usually contained in preventive maintenance schedules and is derived from operation and maintenance manuals, codes of practice, estimating criteria, statutory regulations and mandatory requirements |
| Operations | Building or asset operation is the active process of running or operating that asset. Operations will consume a variety of resources including human, energy, chemicals and materials and the costs associated with continuing operations are included as part of overall life-cycle cost of an asset. |
| Original Equipment Manufacturer (OEM) | The original manufacture of the asset, part or component. |
| Operational Expenditure (OPEX) | The money a company spends on an ongoing, day-to-day basis in order to run a business or system. |
| Optimize | Achieve by a quantitative or qualitative method, as appropriate, the best value compromise between conflicting factors such as performance, costs and retained risk within any non-negotiable constraints |
| Performance monitoring | Continuous or period quantitative and qualitative assessments of actual performance compared with specific objectives targets or standards |
| Plant and equipment | The physical resources of an asset with their own useful life of more than one year and which are not held for sale purposes e.g. vehicles etc |
| Procedure | Specified way of carrying out an activity or a process Procedure(s) can be either documented or theoretical |
| Process | Set of interrelated or interacting activities which transforms inputs into outputs Processes may be classified in a number of different ways. A distinction is sometimes made between operational processes which are directly concerned with the planned outputs of the organization, and management processes which provide the framework enabling the operational processes to take place |
| Program Delivery | Program delivery is the set of activities that agencies are expected to undertake to meet its Targets and Outcomes. |
| Renewal | Works carried out to upgrade, refurbish or replace existing facilities with newer facilities of equivalent capacity or performance capability |
| Remaining economic life | The time remaining until an asset ceases to provide the required service level or economic usefulness |
| Repair | Action to restore an item to its previous condition after failure or damage |
| Replacement | The complete replacement of an asset that has reached the end of its life. Replacement should provide a similar or agreed alternative or level of service |
| Replacement value | The cost of replacing the service potential of an existing asset (by reference to a some measure of capacity) with an appropriate modern facility |
| Risk management | Risk management involves the systematic identification, analysis, treatment and allocation of all risks associated with any business or project. The extent of the risk management practices required will vary depending on the potential impact of the risks (ANAO) Coordinated activities to direct and control an organization with regard to risk |

| | |
|-------------------------|---|
| Stakeholder | Person or group having an interest in the organization's performance, success and/or the impact of its activities Examples may include employees, customers, shareholders, financiers, regulators, statutory bodies, contractors, suppliers, unions, or society |
| Strategic Plan | A plan containing the long term goals and strategies of an organisation. Strategic plans have a strong external focus, cover major portions of an organisation's functions and identify its key targets, actions and resource allocations which specifically relate to the long term survival, value and growth of that organisation |
| Sub class of asset | A further dissection of a class of assets containing similar properties, nature or functions. This grouping provides better reporting information, enhanced benchmarking and assist long-term portfolio planning |
| Sustainable | Achieving or retaining an optimum compromise between performance, costs and risks over the asset's life-cycle, whilst avoiding adverse long-term impacts to the organization from short-term decisions The related noun "sustainability" relates to the quality of being sustainable |
| Sustainable development | An enduring balanced approach to economic activity, environmental responsibility and social progress |
| Tenant | A person or entity paying rent in exchange for the occupancy of a building also referred to as Lessee. |
| Useful life | Useful life is the period over which an asset is expected to be available for use by an entity for the same it was acquired. The useful life of an asset may be different to the period of its physical and economic life. |
| Use | An assessment of how intensively an asset is used based upon its design specifications. Use may be classified as expected, excessive or under-utilised. |
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| | Criticality | | | | |
|-------------|-------------|------------|---------------|-------------|---------------------|
| | 1 | 2 | 3 | 4 | 5 |
| Condition | No Impact | Low Impact | Medium Impact | High Impact | Catastrophic Impact |
| 1 Poor | M | S | H | VH | VH |
| 2 Worn | M | S | S | H | VH |
| 3 Fair | L | M | S | H | VH |
| 4 Good | L | L | M | S | H |
| 5 Excellent | L | L | M | S | S |

Fault response and works response for assets are based on their fault criticality or operational criticality respectively in relation to condition. These priorities are:

| Priority | Rating | Fault Response Time | Works Response Time |
|------------|-----------------|---------------------|---------------------|
| Priority 1 | Very High (VH) | 2 Hours | Immediate |
| Priority 2 | High (H) | 4 Hours | 12 Months |
| Priority 3 | Significant (S) | 24 Hours | 2 Years |
| Priority 4 | Medium (M) | 3 Days | 3 - 4 Years |

| | | | |
|------------|---------|--------|-----------|
| Priority 5 | Low (L) | 5 Days | 4 Years + |
|------------|---------|--------|-----------|

Prioritisation of faults – Fault Response Time

The suggested fault response times is the period an appropriately qualified resource must arrive on site to address the fault and “make safe”. As the fault is likely to have a reduced rating because of the resource’s response, it should have an amended priority and then be rectified within the amended time or as agreed with site management.

Prioritisation of works – Works Response Time

Prioritisation of works based on operational criticality are generally deferred maintenance or project works and are prioritised based on available budget at the discretion of site management. These priorities are:

- Priority 1 – urgent work that will prevent immediate closure of premises and address a catastrophic risk to site security, occupants, breaches of legislation, and the government
- Priority 2 – essential work required within twelve months that will prevent serious deterioration of the asset, address risks to security and occupants, and remedy breaches of legislation
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- Priority 5 – work required in five or more years to prevent deterioration or maintain services. These will where possible form part of an upgrade or replacement program.

Criticality

Criticality relates to the impact of the condition of the component-type on the functionality of the space or area.

Determining Criticality

The criticality rating is based on the risk to the Department. There are three risk factors to be considered:

1. Risk to the organisation
2. Risk to the site
3. Risk to the provision of services

The following table details the criticality ranking based on these risk factors.

Table Criticality ranking

| Criticality ranking | Impact | | |
|---------------------|---|---|---|
| | Organisation | Site | Loss of Service |
| 5 | Widespread media coverage Potentially damaging to Organisation, Litigation | Widespread media coverage Potentially damaging to Organisation, Litigation | Service cannot be provided Alternate facilities required |
| 4 | Widespread media coverage Increase in costs Litigation | High risk of injury to staff, or members of the public Excessive damage to site | Service cannot be provided Alternate facilities required |

| | | | |
|---|--|---|---------------------------|
| 3 | Some media coverage No risk of litigation | Medium risk of injury. Marginal damage to site | Service impact localised |
| 2 | | Minimal damage, minimal risk of injury | Minimal impact to service |
| 1 | No impact | No damage, no risk of injury | No impact |

Criticality is primarily assessed on the component from a normal operational perspective, this is referred to as the Operational Criticality.

If a component is noted as having a fault the Fault Criticality is also to be determined. This is because the nature of the fault may introduce risks in excess of what may normally be expected from an operational perspective.

In determining Fault Criticality to undertake remedial action to the asset, the Assessor must take into account:

- Overt safety issues, eg, structural stability, slipping/tripping hazards, compromised fire safety, broken or insecure fixing of glazing
- Compromise to the Functionality, the usability of the space, eg, uneven floors not suited to room activities
- Potential consequential damage to other component-types, eg, a leaking roof may damage ceilings, paint work, etc, a leaking down pipe may undermine the footings and produce slippery surfaces
- Aesthetics. Because an item may appear unsightly does not mean it should automatically be given a high criticality. However, damaged surfaces at the main site entry represents a high use area and may warrant a slightly higher criticality than similar damage in less visible/used areas. Worn surfaces in passive activity areas will have less impact than equivalent level of wear in active areas. Aesthetics on their own should not warrant a high priority.

Each fault must be assessed and reviewed individually. Assessors should not attempt to include associated activities in any fault determination or criticality. Eg., large sections of putty on an external window is missing and the painting is cracked and peeling. Re-fixing the putty/glazing must be assessed separately to the painting.

Determining Condition:

This audit takes into account:

- visible damage,
- wear and tear,
- unusual noise,
- unusual vibration,
- any other abnormal operating condition

Functionality

For this assessment, maintenance priorities are directed to ensuring Functionality is maintained. This means that the condition of a component-type/component should be such that the Site, Room, Building or Asset can be reasonably and safely used for its originally intended purpose, without unreasonable compromise.

In addition, the condition should not unduly compromise Amenity and Public Image

Eg:

- No heating – functionality/usage of the room could be severely compromised in winter. This depends on the room usage as heating.
- Poor heating – still operational but may limit the functionality of the space under certain conditions. Normally on cold days the heaters may need to operate longer to reach an appropriate temperature. In alpine areas this may still warrant a high priority but not in other climate zones.

The following table shows the relative condition index descriptors.

Relative condition index

| | 5 Excellent | 4 Good | 3 Fair | 2 Worn | 1 Poor |
|--------------------------------------|---|---|---|--|---|
| Structure | Sound structure | Functionally sound structure | Adequate structure, some evidence of foundation movement, minor cracking | Structure functioning but with problems due foundation movement, Some significant cracking | Structure has serious problems and concern is held for the integrity of the structure |
| Internal and External Fabrics | Fabric constructed with sound materials, true to line and level No evidence of deterioration or discolouration | Showing minor wear and tear and minor deterioration of surfaces | Appearance affected by minor cracking, staining, or minor leakage Indications of breaches of weatherproofing Minor damage to coatings | Fabric damaged, weakened or displaced Appearance affected by cracking, staining, overflows, or breakages. Breaches of weatherproofing evident. Coatings in need of heavy maintenance or renewal | Fabric is badly damaged or weakened Appearance affected by cracking, staining, overflows, leakage, or wilful damage Breaches of waterproofing Coatings badly damaged or non-existent |
| Services | All components operable and well maintained | All components operable | Occasional outages, breakdowns or blockages. Increased maintenance required | Failures of plumbing electrical and mechanical components common place | Plumbing, electrical and mechanical components are unsafe or inoperable |
| Fittings | Well secured and operational, sound of function and appearance | Operational and functional, minor wear and tear | Generally operational. Minor breakage | Fittings of poor quality and appearance, often inoperable and damaged. | Most are inoperable or damaged |
| Maintenance | Well maintained and clean | Increased maintenance inspection required | Regular and programmed maintenance inspections essential | Frequent maintenance inspections essential. Short-term element replacement rehabilitation | Minimum life expectancy, requiring urgent rehabilitation or replacement |

Appendix D - Key Notes

The Appendix is an area for the recording of key notes and information in relation to this asset. As an example this section could be utilised to record budget proposal approval/declines, the effect the declined budget has on the asset, notes for future proposals and demand related issues. In essence this section can be used to record all noteworthy information.

