



AER Consumer Reference Group

# **AER Public Forum**

**CRG's preliminary response to the AER's  
Overall rate of return – Draft Working Paper  
Bev Hughson, Chair CRG**

**4 August 2021**

# Part A:

- 1) Overview of AER rate of return approach
- 2) Decision making framework
- 3) Assessment criteria

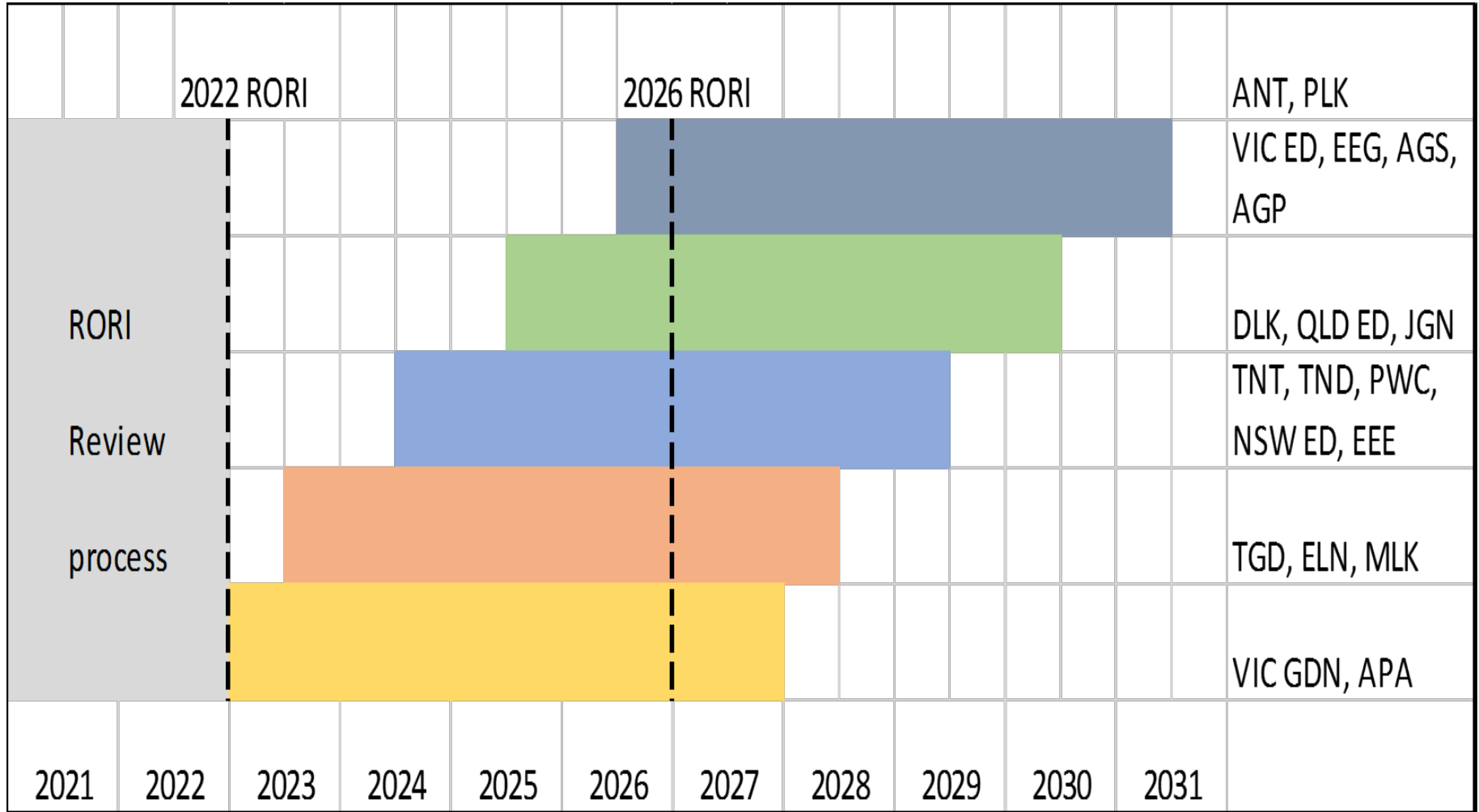
# The big picture

- Revenue decisions are made in 5-year ‘slices’ & the RoRI in 4-year ‘slices’
- The RoRI sits within a broader regulatory framework, bound by the energy laws and rules where the overriding objective is:
  - **to best satisfy the long-term interests of consumers**
- And it does this by :
  - **promoting efficiencies in two pillars, investment & consumption**
- RoR sits within a single conceptual and legal framework
  - **But is made up of individual parameters & decisions**
- Estimating RoR is not a precise science & requires multiple regulatory judgments
  - **AER’s judgment is guided by principles & criteria**

# Conceptual framework in LTIC context

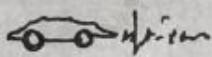
- **CRG is seeking a clear statement on the AER's overarching conceptual framework:**
  - Long-term interests of consumers, NPV=0 over life of assets, long term investment horizon (all proxied by a 10-year view on bonds/equity/inflation). OR
  - Focus on NPV=0 in a regulatory period, implies a shorter term investment horizon
- **Why does this matter?**
  - Longer term view looks through business cycles
  - Shorter term view places more emphasis on near term conditions
  - Impacts on the type of modeling and data that is relevant
  - Provides an underlying rationale for consistent decisions across parameters
- **Which framework view is more consistent with the 'real world' acts of investors and consumers?**
  - Limited evidence, but to date suggests investors take a long view; and
  - Consumers take long perspective when investing in DER, PV etc
- **Practical considerations**
  - The 2022 RoRI will impact on the AER's decisions from 2023 to 2032

# RoRI and the AER's regulatory determination timetable



# BUSINESS & PLAN in detail

Project to restructure  
 Capital to Zoo  
 AUGUST 2011



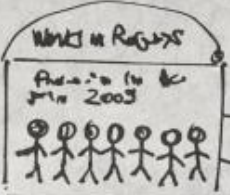
110000 on loan at 100,000 \$

110000 / 1000 = 110  
 110 / 100 = 1.1

110000 / 1000 = 110

110000 / 1000 = 110  
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110000 / 1000 = 110



Project



110000 / 1000 = 110  
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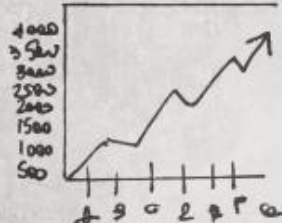
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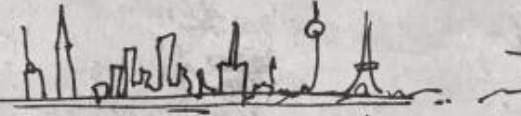


CHANGE THE MAKE UP THE...

5 10 15 20 25 30 35 40

110000 / 1000 = 110

EARN 15,000,000 + 29,000,000 !!



CITY PLAN FOR 2013 IN ACTION

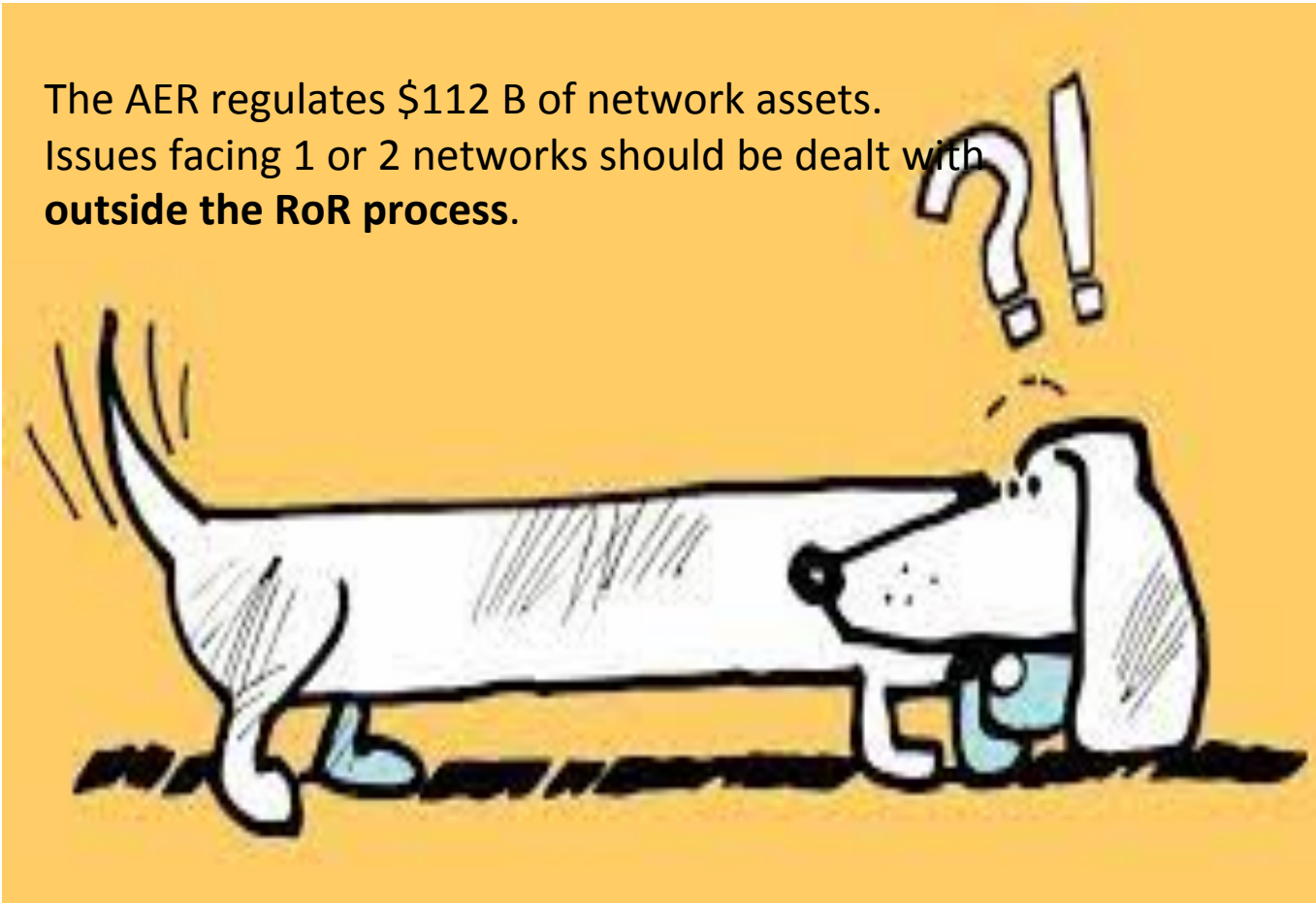
# Conceptual framework & LTIC

- Whatever conceptual framework is adopted, the NEO/NGO defines the objective
- The AER defines the LTIC in terms of an “**unbiased**” estimate of the RoR
- An alternative/supplementary view might be to adapt the capital investment criteria in the National Gas Rules (“conforming capex”), i.e.:
  - *Capex [RoR?] that would be incurred by a prudent service provider acting efficiently and in accordance with good industry practice, **to achieve the lowest sustainable cost of providing services** [capital]<sup>1</sup>*
- The NEO/NGO is an economic efficiency objective with two arms, efficient investment and efficient operation and use of energy services,
  - Overall efficiency objective is achieved through optimisation of supply and demand
  - Traditional focus is on efficient investment – ignores how consumers respond & invest
  - Unbiased assessment of the RoR should explicitly consider both arms
- Achieving efficient outcomes **in practice** should recognise that:
  - Both investors and consumers act on expectations about the future
  - A stable, transparent & fair regulatory regime positively influences these expectations
  - The AER’s 6 criteria promote this, as do the CRG’s consumer principles
  - CRG pleased to see AER introduce new criteria– ‘materiality, longevity and sustainability’

<sup>1</sup> See National Gas Rules, rule 79(1)(a). A similar requirement is in the National Electricity Rules (NER, S6.2.2(4))

## Other matters – beware the special pleadings

The AER regulates \$112 B of network assets.  
Issues facing 1 or 2 networks should be dealt with  
**outside the RoR process.**





## Part B

- (1) Form of the rate of return ✓
- (2) Gearing
- (3) Gamma
- (4) Use of cross checks at the overall rate of return level

### CRG's starting point

**What is the evidence for change from the 2018 position and does such evidence meet the threshold for change?**



# Estimating benchmark gearing ratio

- **2018 RoRI:** Gearing of 60%, focus on market values rather than book values
  - AER now investigating a change to 55%
- **Evidence:**
  - Small reduction in gearing based on market values, but book values are higher and more stable
  - Market value trends can be distorted by fluctuations in equity prices
  - Changes in gearing +/-5% have little effects on financial metrics
  - Variation in how international regulators treat gearing
- **CRG's preliminary view:**
  - AER take more account of book values (5yr & 10yr)
  - Overall impact on RoR unclear because of impact of gearing on other parameters
  - Does not appear to pass the materiality/high bar for change
  - **Insufficient evidence overall, to change from current 60%**

# Gearing & hybrid securities

- **2028 RoRI position:** Adopt different approaches depending on circumstances
  - AER now considering a more consistent approach
- **Evidence:**
  - For ASX listed companies – AER observes increase in hybrid securities
  - Hybrid security markets have a wide range of terms & conditions
  - Limited impact (to date) on gearing ratio for listed companies
- **CRG preliminary view:**
  - AER’s gearing model is a simplified representation of current market. Recognising hybrids may open door to significantly more complex models
  - There is no easy single rule to allocate all hybrids between debt and equity
  - Products are getting more complex and (?) less transparent
  - Suggest AER continue to monitor materiality of the hybrid market
  - **Maintain current practice of not allocating hybrids, unless they closely approximate debt instruments**

# Estimating the value of imputation credits (gamma)



- **2018 RoRI position:** Adopt the ‘utilisation’ approach, measured as the product of the estimated payout ratio for the benchmark firm and the economy wide utilisation rate.
  - AER proposes to maintain this approach but review some data inputs
- **Evidence:**
  - Estimation of utilisation rate is sensitive to the data used
  - In 2018, the ATO data was not ‘fit for purpose’
  - AER waiting for data from the ATO – preliminary analysis suggests that ‘net franking data’ (ATO v2) has some benefits compared to ABS data
  - Very limited reliable & consistent data on the utilisation rate of imputation credits by non-resident investors
- **CRG’s preliminary position:**
  - AER should continue to use the ‘utilisation’ approach
  - Request additional evidence that the payout ratio of the top 50 ASX firms represents the benchmark regulated network firm
  - Subject to additional data from the ATO, there are benefits in using this ATO net franking data to inform the estimation of the utilisation rate
  - Absent additional relevant data from the ATO, retain assumption that non-resident investors derive no value from imputation credits

# The role of cross checks in the RoR (1)



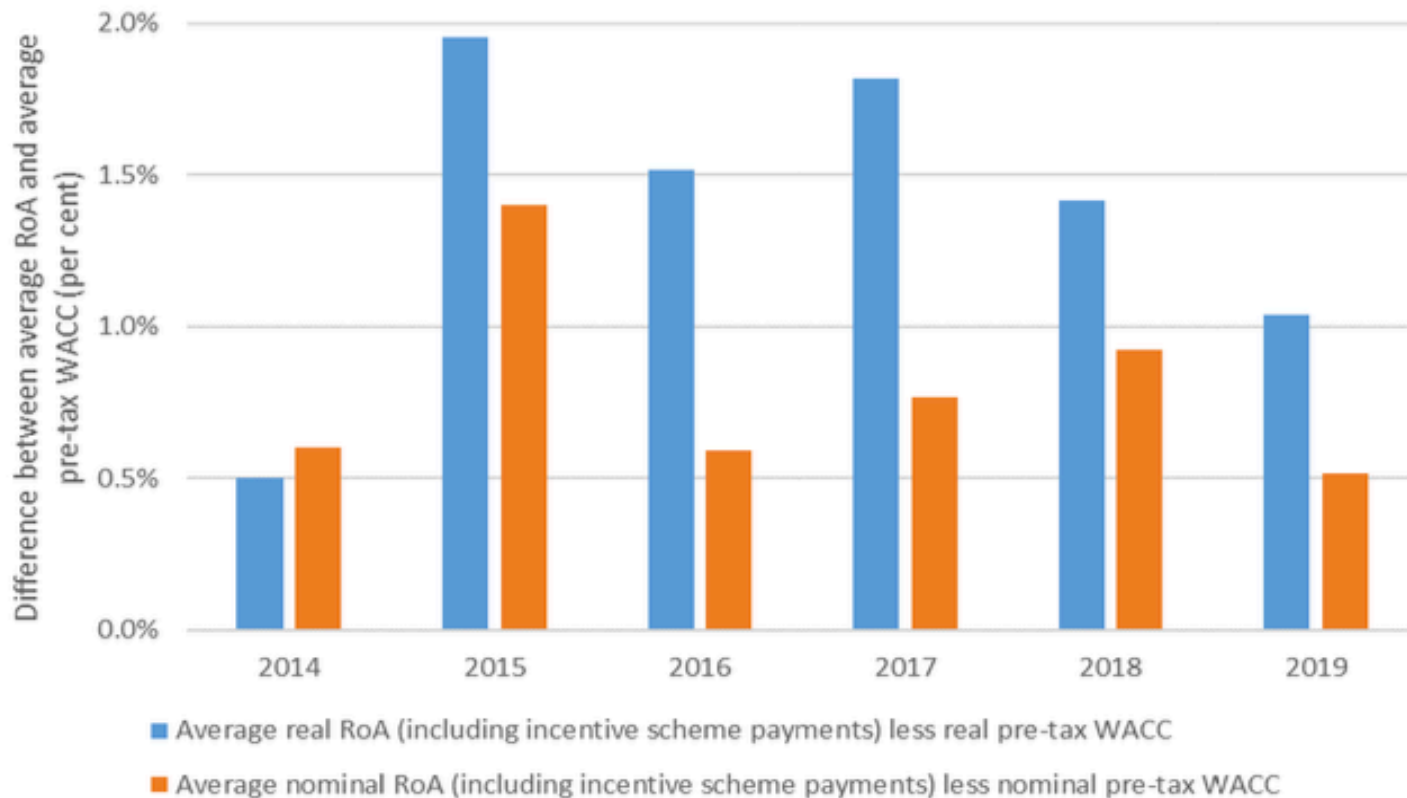
- **2018 RoRI:** Cross checks may provide contextual information, but not useful in directly informing the RoR.
  - AER considering financeability cross checks, with others providing ‘contextual information’
- **Evidence:**
  - AER profitability review, & enhanced network performance reports provide greater insight
  - Networks remain profitable & transaction RAB multiples continue to be around 1.4 to 1.6.
  - Networks underspend the AER’s capex allowance – but also propose capex in excess of the AER’s allowance
  - No evidence to date of a systematic financeability problem,
  - Changes to estimation of expected inflation have improved cash return position
- **CRG Preliminary Position:**
  - Cross checks provide some contextual information on historical outcomes & future expectations, but are not determinative as individual metrics.
  - Taken as a group, they may guide the AER’s judgment (within guard rails of the empirical data)
  - Additional care in using ‘investment’ trends, & in any more direct use of financeability metrics
  - Cross checks must act symmetrically

# Example: Real and nominal RoA above allowed RoA, but is trending down

## *What factors drive this?*

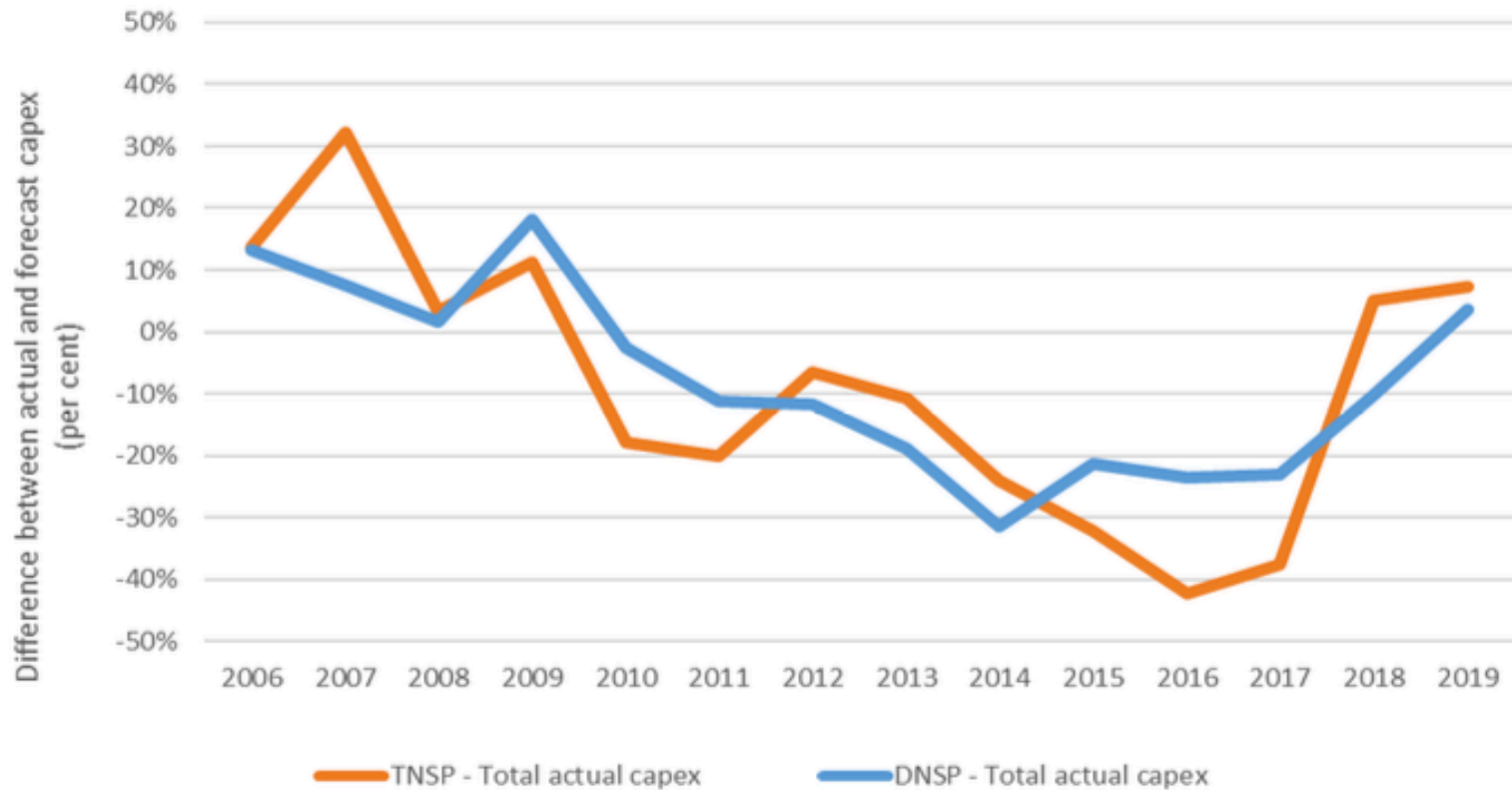


**Figure 6-5 Average return on assets – comparison of actual returns against allowed returns – Real and nominal returns – DNSPs and TNSPs**



# Networks typically spend less than AER's allowance – but requested more! Why?

**Figure 4-8 Capital expenditure – Differences between actual and forecast capital expenditure**



Source: Operational performance data, AER analysis.