

30 July 2021





JULY 2021 - PEER REVIEW UPDATE

PURPOSE

TransGrid engaged Aptness Pty Ltd to assist with a data analysis exercise of the "Nutbrook Reports', Revenue Reset Capex Spreadsheet, that was developed by others with the purpose to identify items that could be delayed, brought forward or kept in the allocated Financial Year of 2024.

Aptness Pty Ltd had undertaken a review of the recommendations and have identified items that can be reasonably considered for delay where asset failure should not normally pose immediate risk to the building or occupants, or for bringing forward within the Revenue Reset financial year spending plans to reduce risk or provide benefits to TransGrid. Justification for each item recommendation is provided.

In July 2021 a peer review was undertaken as a "sense check" against known site history and portfolio wide issues based on the insights and experience of the TransGrid Corporate Services National Property Facilities Team.

Aptness workshopped with the TransGrid facilities team to identify items that could be deferred, or should be retained, based on knowledge of sites and ongoing maintenance issues/risks.

CONTEXT

The peer review was conducted via a WebEx meeting to review the prepared Capex Spreadsheet. PThe following people were involved in the peer review:

- Tim Wickman (Aptness)
- Suzanne Westgate (TransGrid)
- Peter Alwan (TransGrid)
- Todd Pearson (TransGrid)

METHODOLOGY

STEP 1

Workshop with the Peer Review Team

STEP 2

Identify programmes or items to be re-assigned or extracted.

STEP 3

Reallocation of programmes to appropriate financial years within the revenue reset program.



RESULTS SUMMARY

In general, it was determined that low risk façade, internal and external recommendations could be deferred to the next revenue reset period. This would result in the life of the overall asset not being maintained in accordance with the Nutbrook Audits, but rather would defer and maximize lifecycle potential of individual components, provided there are no compliance or safety risks.

However, this will typically result in an increased OPEX spend and therefore a requirement for allowing for annual 10% increased risk of OPEX spend.

Other agreed deferrals or general rules as captured:

- 1. P1 tend to leave in year of recommended spend.
- 2. All perimeter fencing except Orange remove on the basis that it is a network expense
- 3. Anything external, signage remove.
- 4. Wallgrove road related, defer capex (patch and repair instead)
- 5. Wallgrove Block A and Block C Air conditioning recommendations move to FY23.
- 6. Asbestos control until Friable. Control in accordance with Asbestos Management Plan and procedures. Review hygienist as part of a program.
- 7. P1 asbestos recommendations brought forward to FY23, updated asset register based on updated Nutbrook findings. Start exercise as a hygienist review and recommendations.
- 8. Wallgrove Concrete Hardstand defer to FY29
- 9. Orange pavilion 1.124 move to FY24; all others mark for extraction.
- 10. Orange Tennis Court Pavilion demo extract

Further consideration determined that allocating the façade/Internal/external program for each site to a dedicated year, based on the TransGrid National Facilities team prioritisation, would best spread the capex cost and support value for money for delivery of the projects. The results of the peer review program reallocations and actions listed above are as follows.

Façade/Internal External Program

	Sum of Short Term		Sum of Short	Term	Sum o	of Medium Term	Sum	of Medium Term	Sum	of Medium Term	Sum	n of Medium Term	Su	m of Medium Term	Sun	n of Long Term	Sum	of Long Term	Sum	of Long Tern	1	
Row Labels	Year 1-FY22		Year 2-FY23		Year 3	3-FY24	Year	4-FY25	Year	5-FY26	Year	r 6-FY27	Ye	ar 7-FY28	Yea	r 8-FY29	Year	9 - FY30	Year	10-FY31	Sun	n of FY New Totals
180 Thomas St, Haymark	et \$	-	\$	-	\$	-	\$	-			\$	-	\$	-	\$	-	\$	172,150.00	\$	-	\$	172,150.00
Orange Depot	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	800,700.00			\$	-	\$	-	\$	800,700.00
Tamworth Depot	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	658,250.00	\$	-	\$	-	\$	658,250.00
Wagga Wagga Depot	\$	-	\$	-	\$	-	\$	-	\$	1,406,720.00	\$	-			\$	-	\$	-	\$	-	\$	1,406,720.00
Wallgrove Depot	\$	-	\$	-	\$	-	\$	2,546,810.00	\$	-	\$	-	\$	-	\$	-			\$	-	\$	2,546,810.00
Waratah West Depot	\$	-	\$	-	\$	2,884,150.00	\$	-	\$	-	\$	-	\$	-	\$	-			\$	-	\$	2,884,150.00
Yass Depot	\$	-	\$	-	\$	-	\$	-	\$	-	\$	561,100.00	\$	-			\$	-	\$	-	\$	561,100.00
Grand Total	\$	-	\$	-	\$	2,884,150.00	\$	2,546,810.00	\$	1,406,720.00	\$	561,100.00	\$	800,700.00	\$	658,250.00	\$	172,150.00	\$		\$	9,029,880.00

Total Revenue Reset Re-Allocations

	Sum of Short Term	Sum of Short Term Year 1-FY22 To	um of Short erm		Sum of Medium Term	Term	Sum of Long Term	Sum of Lone Term Year 8-FY29	Sum of Long Term		Sum of Long Term	Sum of Long Term Year 10-FY31	ium of Estimated	Sum of PY New Totals								
Row Labels	* Year 1-2021		ear 2-2022		Year 3-2023	Year 3-FY24	Year 4-2024	Year 4-FY25	Year 5-2025	Year 5-FY26	Year 6-2026	Year 6-FY27	Year 7-2027	Year 7-FY28	Year 8-2028		Year 9 -2029		Year 10-2030		LOyear Cost	
CORRODING	\$ -	\$ - \$		\$ -	\$ 29,000.00	\$ 24,000.00	\$ -	\$ -	\$ -	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,000.00	\$ 29,000.00
ELECTRICAL	\$ 283,250.00	\$ 66,500.00 \$	155,000.00	\$ 146,000.00	\$ 230,700.00	\$ 446,950.00	\$ 283,000.00	\$ 313,000.00	\$ 135,000.00	\$ 114,500.00	\$ 76,000.00	\$ 76,000.00	\$ 208,000.00	\$ 208,000.00	\$ 214,500.00	\$ 214,500.00	\$ 31,000.00	\$ 31,000.00	\$ 32,500.00	\$ 32,500.00	\$ 1,648,950.00	\$ 1,648,950.00
EXTERNAL	\$ -	\$ - \$	10,000.00	\$ -	\$ 724,525.00	\$ 564,500.00	\$ 71,250.00	\$ 342,625.00	\$ 563,500.00	\$ 321,000.00	\$ 43,500.00	\$ 322,850.00	\$ 26,500.00	\$ 20,000.00	\$ 242,500.00	\$ 193,800.00	\$ 76,500.00	\$ -	\$ 6,500.00	\$ -	\$ 1,764,775.00	\$ 1,764,775.00
FAÇADE	\$ 163,740.00	\$ 163,740.00 \$		\$ 262,000.00	\$ 1,982,125.00	\$ 903,800.00	\$ 242,825.00	\$ 438,900.00	\$ 195,500.00	\$ 397,150.00	\$ 182,500.00	\$ 289,050.00	\$ 40,000.00	\$ 287,550.00	\$ 10,000.00	\$ 99,500.00	\$ 15,000.00	\$ -	\$ 10,000.00	\$ -	\$ 2,841,690.00	\$ 2,841,690.00
FIRE	\$ 1,807,850.00	\$ 1,786,100.00 \$	13,000.00	\$ 13,000.00	\$ 48,000.00	\$ 69,750.00	\$ 24,000.00	\$ 24,000.00	\$ 21,750.00	\$ 21,750.00	\$ 20,500.00	\$ 20,500.00	\$ 31,000.00	\$ 31,000.00	\$ 47,750.00	\$ 47,750.00	\$ 22,000.00	\$ 22,000.00	\$ 28,250.00	\$ 28,250.00	\$ 2,064,100.00	\$ 2,064,100.00
HYDRAULIC	\$ 13,900.00	\$ 7,050.00 \$	11,300.00	\$ 17,150.00	\$ 41,450.00	\$ 42,450.00	\$ 3,750.00	\$ 3,750.00	\$ 15,450.00	\$ 15,450.00	\$ 7,950.00	\$ 7,950.00	\$ 24,950.00	\$ 24,950.00	\$ 41,950.00	\$ 41,950.00	\$ 1,750.00	\$ 1,750.00	\$ 39,800.00	\$ 39,800.00	\$ 202,250.00	\$ 202,250.00
INTERNAL	\$ 2,000.00	\$ 2,000.00 \$	66,910.00	\$ 50,500.00	\$ 2,636,110.00	\$ 1,661,300.00	\$ 662,120.00	\$ 2,154,895.00	\$ 1,234,200.00	\$ 869,945.00	\$ 266,150.00	\$ 106,950.00	\$ 347,650.00	\$ 493,150.00	\$ 153,750.00	\$ 394,250.00	\$ 275,250.00	\$ 172,150.00	\$ 4,211,100.00	\$ 3,950,100.00	\$ 9,855,240.00	\$ 9,855,240.00
MECHANICAL	\$ 2,237,750.00	\$ 685,500.00 \$	23,500.00	\$ 705,000.00	\$ 14,500.00	\$ 43,000.00	\$ -	\$ 23,500.00	\$ 200,000.00	\$ 200,000.00		\$ 818,750.00	\$ 29,500.00	\$ 29,500.00	\$ 382,500.00	\$ 382,500.00	\$ 206,000.00	\$ 206,000.00	\$ 350,000.00	\$ 350,000.00	\$ 3,443,750.00	\$ 3,443,750.00
ROOF	\$ 9,000.00	\$ 9,000.00 \$	15,000.00	\$ -	\$ 2,328,645.00	\$ 158,480.00	\$ 480,000.00	\$ 187,900.00	\$ 54,730.00	\$ 877,255.00	\$ 941,000.00	\$ 1,176,500.00	\$ 8,500.00	\$ 1,099,740.00	\$ 96,880.00	\$ 424,880.00	\$ 35,080.00	\$ 35,080.00	\$ 3,500.00	\$ 3,500.00	\$ 3,972,335.00	\$ 3,972,335.00
SUSTAINABILIT	Y \$ -	\$ - \$		\$ -	\$ -	\$ 952,350.00	\$ -	\$ 839,000.00	\$ 52,000.00	\$ 35,000.00	\$ 304,350.00	\$ -	\$ 508,000.00	\$ 50,000.00	\$ 661,000.00	\$ 34,000.00	\$ 16,000.00	\$ 16,000.00	\$ 550,000.00	\$ 165,000.00	\$ 2,091,350.00	\$ 2,091,350.00
Grand Total	\$ 4,517,490.00	\$ 2,719,890.00 \$	294,710.00	\$ 1,193,650.00	\$ 8,035,055.00	\$ 4,866,580.00	\$ 1,766,945.00	\$ 4,327,570.00	\$ 2,472,130.00	\$ 2,857,050.00	\$ 1,841,950.00	\$ 2,818,550.00	\$ 1,224,100.00	\$ 2,243,890.00	\$ 1,850,830.00	\$ 1,833,130.00	\$ 678,580.00	\$ 483,980.00	\$ 5,231,650.00	\$ 4,569,150.00	\$27,913,440.00	\$27,913,440.00